



**RESULTS REVIEW**

**AND**

**RESOURCE REQUEST**

**2002-2003**

**USAID/GUYANA**

**APRIL 2001**

***Please Note:***

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## Table of Contents

<b>ACRONYMS</b> .....	I
 <b>PART I.</b>	
OVERVIEW AND FACTORS AFFECTING PROGRAM PERFORMANCE.....	
<b>A.</b> SUMMARY AND CONTEXT .....	1-2
<b>B.</b> OVERALL PROSPECTS FOR THE FY 02 PROGRAM .....	2-4
 <b>PART II.</b>	
RESULTS REVIEW BY MEETING STRATEGIC OBJECTIVES.....	
<b>A.</b> STRATEGIC OBJECTIVE NO. 1.....	5-12
<b>B.</b> STRATEGIC OBJECTIVE NO. 2 .....	13-20
<b>C.</b> SPECIAL OBJECTIVE NO. 3 .....	21-29
 <b>PART III.</b>	
RESOURCE REQUEST.....	
<b>A.</b> PROGRAM FUNDING BY STRATEGIC OBJECTIVE.....	30-33
<b>B.</b> WORKFORCE AND OPERATING EXPENSES.....	33-34
<b>C.</b> BUDGET REQUEST BY PROGRAM .....	35-38
<b>D.</b> WORKFORCE TABLES.....	39-42
<b>E.</b> OPERATING EXPENSES.....	43-48
 <b>SUPPLEMENTAL INFORMATION ANNEXES:</b>	
<b>A.</b> ENVIRONMENTAL IMPACT.....	49
<b>B.</b> UPDATED RESULTS FRAMEWORK.....	49-50
<b>C.</b> Institutional and Organizational Development.....	51

## LIST OF ACRONYMS

CARICOM	Caribbean Community
CIDA	Canadian International Development Agency
CSO	Civil Society Organization
DFID	Department for International Development
EU	European Union
FTAA	Free Trade Area of the Americas
GECOM	Guyana Elections Commission
GEO	Guyana Economic Opportunities
GOG	Government of Guyana
GO-INVEST	Guyana Office for Investment
HIPC	Heavily Indebted Poor Countries
IDB	Inter-American Development Bank
IEE	Initial Environmental Examination
IFES	International Foundation for Election Systems
IFI	International Financial Institution
IMF	International Monetary Fund
IPED	Institute of Private Enterprise Development
IR	Intermediate Results
MOF	Ministry of Finance
MPP	Mission Performance Plan
MTTI	Ministry of Trade, Tourism, and Industry
NDI	National Democratic Institute for International Affairs
NGO	Non-governmental Organization
NPV	Net Present Value
PAHO	Pan American Health Organization
PPP/C	People's Progressive Party/Civic
PRSP	Poverty Reduction Strategy Paper
PSC	Private Sector Commission
PSO	Private Sector Organization
RDC	Regional Democratic Council
SO	Strategic Objective
SPO	Special Objective
TCC	The Carter Center
UNDP	United Nations Development Program
USAID	United States Agency for International Development
WB	World Bank
WHO	World Health Organization
WTO	World Trade Organization

## **Part I OVERVIEW AND FACTORS AFFECTING PROGRAM PERFORMANCE**

### **A. SUMMARY AND CONTEXT**

Between 1992 and 1997 Guyana's first freely and fairly elected post-Independence government made significant progress in implementing macroeconomic policies and democracy building activities. However, the contention surrounding the country's 1997 election, and the inter-ethnic tensions raised by the three-year legal challenge to overturn the results, served to slow the pace of economic growth and democratic reform. In the wake of the economic downturn and intensified ethnic tension, Guyanese continue to seek avenues of escape, sometimes to neighboring countries but often to the United States, itself. While out-migration has had obvious consequences on the ever-dwindling pool of skilled labor, the emergence of HIV/AIDS presents an even greater threat. In 1999, Guyana's HIV prevalence rate was estimated at 3-5%, the second highest in the LAC region. However, in the absence of reliable surveillance systems, the rate is probably much higher.

Responding to these challenges, USAID/Guyana's modest resources have been targeted at three critical areas of US national interest: fostering economic growth in a transitional economy; adherence to democratic principles and human rights; and arresting the HIV/AIDS epidemic. The Mission's goal (i.e., to increase broad-based participation in the economy and democratic processes) is being supported by two inter-related strategic objectives (Economic Growth (SO1) and Democracy/Governance (SO2)) and a special objective (HIV/AIDS). Now entering its third year, the Program has made significant progress despite the uncertain political climate and the business community's wait-and-see approach to expansion and/or new investment.

Under Strategic Objective (SO) 1, substantial progress was achieved in increasing broad-based participation in the economy. The Program funded a management information system and a procedures manual for the Ministry of Finance (MOF) to improve the monitoring and execution of the Government of Guyana's (GOG's) capital investment program. An investment code and a Small Business Act were drafted using a public/private sector participatory model. An investor roadmap was also completed to facilitate private investment. A draft matrix of Guyana's World Trade Organization (WTO) obligations was prepared, and advice provided for the on-going Free Trade Area of the Americas (FTAA) negotiations. A seminar on competition policy attracted over 175 participants, including a large number of women, and a study tour by private and public sector representatives has resulted in the promised restructuring of the GOG's investment and export promotion agency, Guyana Office for Investment (GO-INVEST).

As a consequence of USAID support, dialogue between and among Private Sector Organizations (PSOs) has improved and increased, and Guyana's five regional Chambers of Commerce established an umbrella organization to speak with one voice to government on key issues of common concern. A website was developed for the Private Sector Commission (PSC), to keep its members informed and attract the participation of Guyanese businessmen living abroad, through associate membership. In addition, the program continued to support Guyana's leading microenterprise institution resulting in an over 17% increase in the number of loans disbursed, with over three-quarters being given to women. An institutional assessment

was undertaken and a training program developed to bring the credit methodology and micro credit operations in line with best practice standards.

Under SO2, significant progress was observed in increasing citizen participation in the country's electoral processes. Program support was pivotal in promoting policy change allowing Guyana to conduct free and fair elections on a sustained basis. This change, which established an enduring Elections Commission, should result in future elections being run in a more proficient and cost-effective manner. The Program provided essential organizational development assistance, enabling the new Commission to identify core functional personnel/activity areas and to formulate a human resources development plan to fill those positions. The Program supported the Commission in planning and conducting Regional and National elections and to the extent that these elections have been characterized by the observer missions as free and fair (in accordance with international standards) USAID can take some share of the credit.

While elections consumed most of the Program's attention during the year, the Democracy SO was also active in supporting target civil society organizations (CSOs), especially those previously disadvantaged (Women and Youth), to increase their participation in public decision-making. Following the amendment of the Election Law, USAID supported a series of public meetings where Guyanese women were encouraged to lobby their Party leaders to not only nominate the required 33% of female candidates, but to select a similar percentage of women to fill its seat quotas in Parliament and Regional Democratic Councils. The recently announced list of Parliamentarians shows 30.77% females selected. While not reaching the one third mark, the number is a significant increase from 17.33% in the last Parliament.

Under the HIV/AIDS Special Objective (SPO), six USAID supported non-governmental organization (NGO) partners were able to increase the number of youth reached from 1,700 in 1999 to almost 34,000 in 2000. The Program supported 80 media appearances promoting HIV/AIDS prevention and over 450 media ads. The six NGO partners have established collaborative relationships in planning and implementing activities and in providing both technical and moral support to each other's organizations. In addition, through stepped up activity levels, the NGOs have been able to nearly double condom distribution from 205,000 in 1999 to 370,000 in 2000.

## **B. OVERALL PROSPECTS FOR THE FY 02 PROGRAM:**

While many observers had hoped that the Caribbean Community (CARICOM) brokered 2001 Elections would be a defining positive moment in Guyana's political history, the election campaign tended to exacerbate ethnic tension rather than seek to forge new inter-ethnic alliances. The recently concluded election, in which race was the single best predictor of voter preference, confirmed the 1997 result, returning the incumbent People's Progressive Party/Civic (PPP/C) to office for its third consecutive term. The Mission is encouraged that the newly elected President has sought to identify common ground upon which to engage members of the opposition in reform-oriented dialogue, and that he has offered to establish a more inclusive Government. Nevertheless, there remain core elements in both groups whose orientation is steadfastly partisan and uncompromising and the recent events in which People's

National Congress/Reform demonstrations have resulted in public confrontations with police, property damage and loss of life are discouraging signs.

Guyana has reached a crossroads. To prevent the situation from deteriorating further, the major political parties need to quickly embark upon constructive engagement, setting up mechanisms that allow all racial groups to feel they are stakeholders in the political process, rather than losers in a winner-take-all system. Unless substantial progress can be achieved in building broad-based public confidence in governmental institutions, and engendering a climate in which political dialogue takes place without intimidation or provocation, prospects for advancing beyond the current divisive racial politics are uncertain.

Under the current circumstances the investment climate is not expected to improve significantly even if a positive signal is sent by the enactment of the investment code and other investor friendly measures. Political stability is essential to attract private investment that in turn will provide jobs and increased revenues to improve the quality of life for all. Nevertheless, USAID intends to continue its ongoing SO1 activities in a flexible manner that allows the Program to adapt to changing post-election constraints and opportunities.

SO1 will continue to work with the GOG and private sector to ensure passage of the investment code, reform of the tender and procurement laws and the restructuring of GO-INVEST as a one stop shop for prospective investors and exporters. The Mission expects that the newly formed Ministry of Foreign Trade, with USAID assistance will be more proactive in putting in place the necessary WTO compliance measures and facilitating the GOG's engagement with CARICOM in FTAA negotiations. Given the fragility of the indigenous private sector, USAID will continue working with PSOs to improve their advocacy skills, while enhancing business opportunities by providing technical assistance and training in the use of the Internet. USAID will also continue to provide training to the Institute of Private Enterprise Development (IPED) enabling it to meet best practices standards for micro-credit institutions. In addition, in collaboration with other donors, USAID will ensure that the GOG utilizes a participatory approach in developing the Poverty Reduction Strategy Paper (PRSP). This is a major pre-condition for meeting the completion point of the Enhanced Heavily Indebted Poor Countries (HIPC) initiative, enabling Guyana to qualify for additional debt relief of \$329 million in Net Present Value (NPV) terms. The Mission will also work in concert with other donors and US agencies to assist the GOG to meet its Poverty Reduction Growth Facility and Expanded HIPC conditions.

Under SO2, the Mission will concentrate its efforts on providing broad-based assistance to enable Guyana to develop sound participatory democratic institutions. To achieve some measure of success will require Guyana's political leaders to demonstrate their political will to move forward together on critical, but sometimes unpopular, reform measures. The major political parties will need to initiate constructive engagement to set up mechanisms that allow all racial groups to feel they are stakeholders in the nation's political system. They will also need to become more open and responsive to viewpoints of their party members, upon whom they rely for support.

Lingering inter-party, ethnic-based, conflict has underscored the need to expand our support to Guyanese CSOs, and considerable effort will be needed in the coming year to ensure that civil

society is fully engaged in outstanding constitutional reforms aimed at: reducing racial insecurity, devolving authority to appropriate decision-making levels, and empowering citizens to participate in development processes. In the coming months we will begin to provide support to target CSOs to strengthen their capacity to increase and broaden membership, develop sound positions on issues of importance to their members, and engage in advocacy activities. Given our experiences to date, Guyanese women appear to be especially well-positioned to solve problems by bridging ethnic and political divides, and the SO will be supporting a cross-section of women's organizations in an effort to give them a more active voice in public policy arenas.

USAID will concentrate its efforts upon increasing citizen participation in Guyana's public policy-making processes. The ruling party has professed its desire to increase civil society's involvement in policy-making, and USAID will assist this effort through the institutionalization of Parliamentary Committee public hearings. The program will also assist the GOG in its efforts to decentralize public decision-making by revitalizing the long dormant elements of local governance. In this regard, the Local Government Act and the Municipal and District Council Act need to be revised to devolve authority to the grassroots level. The Program will build upon its recent elections support experience by strengthening the now permanent Guyana Elections Commission (GECOM) Secretariat to plan and conduct timely, efficient elections.

Despite the above-mentioned political and economic uncertainties, prospects for success of USAID's HIV/AIDS prevention SPO are high. As the program enters in second full year, it will expand prevention activities to two additional geographic sites and incorporate two additional NGOs. These efforts will enable the program to reach targeted hinterland areas working with Amerindians at high risk for infection. An indigenous peer education manual developed by the program will be tested and serve as a model to be used in all Guyanese HIV/AIDS/STI peer education programs thereby unifying the messages and assuring that accurate and culturally appropriate methods are integrated into existing and burgeoning programs. A recently completed assessment of condom procurement, logistics and distribution systems will form the basis of a two-year plan to address current weaknesses to ensure that an adequate number of condoms is available at appropriate distribution sites throughout the country. USAID will continue its successful collaboration with the Peace Corps whose volunteers are now more widely distributed in hinterland regions. Under the auspices of the Steering Committee the program will conduct an assessment of HIV/STI-related services and implement an outreach program to Guyana's diverse religious community.



## PART II: RESULTS REVIEW BY STRATEGIC OBJECTIVES

### A. SO: 504-001 Expanded economic opportunities for the urban and rural poor

**Country/Organization:** USAID Guyana

**Objective ID:** 504-001

**Objective Name:** Expanded economic opportunities for the urban and rural poor

**Self Assessment:** Meeting Expectations

**Primary Links to Agency Strategic Framework: (Please Assign Percentages, Total Equals 100):**

80% 1.1 Critical private markets expanded and strengthened  
0% 1.2 More rapid and enhanced agricultural development and food security encouraged  
20% 1.3 Access to economic opportunity for the rural and urban poor expanded and made more equitable  
0% 2.1 Rule of law and respect for human rights of women as well as men strengthened  
0% 2.2 Credible and competitive political processes encouraged  
0% 2.3 The development of politically active civil society promoted  
0% 2.4 More transparent and accountable government institutions encouraged  
0% 3.1 Access to quality basic education for under-served populations, especially for girls and women, expanded  
0% 3.2 The contribution of host-country institutions of higher education to sustainable development increased  
0% 4.1 Unintended and mistimed pregnancies reduced  
0% 4.2 Infant and child health and nutrition improved and infant and child mortality reduced  
0% 4.3 Deaths, nutrition insecurity, and adverse health outcomes to women as a result of pregnancy and childbirth reduced  
0% 4.4 HIV transmission and the impact of the HIV/AIDS pandemic in developing countries reduced  
0% 4.5 The threat of infectious diseases of major public health importance reduced  
0% 5.1 Threat of global climate change reduced  
0% 5.2 Biological diversity conserved  
0% 5.3 Sustainable urbanization including pollution management promoted  
0% 5.4 Use of environmentally sound energy services increased  
0% 5.5 Sustainable management of natural resources increased  
0% 6.1 Urgent needs in times of crisis met  
0% 6.2 Personal security and basic institutions to meet critical intermediate needs and protect human rights re-established

**Link to U.S. National Interests:** Economic Prosperity

**Primary Link to MPP Goals:** Economic Development

**Secondary Link to MPP Goals (optional):**

**Summary of the SO:** The SO's primary link with the Agency's Strategic Framework is Goal #1, "broad-based economic growth and agricultural development encouraged". It is linked to the Agency's objective to strengthen and expand critical private markets by improving policies, laws and regulations governing markets and investment. Also, the SO's support for expanding and improving access to financial and non-financial services by microentrepreneurs contributes to the Agency's objective of expanded access and opportunities for the poor. The SO reflects key U.S. interests in fostering economic growth in transitional economies and the MPP goal of promoting sustained, equitable growth with expanded economic opportunities for the urban and

rural

poor.

The purpose of this SO is to continue to strengthen the business environment to bring about more equitable economic growth. The activities will lead to improved dialogue and a more participatory approach among the major stakeholders to improve the climate for private investment, and remove the legal and regulatory impediments to investments, since both the public and private sectors have critical roles to play if Guyana is to achieve economic growth with equity. Job opportunities will increase as investment grows and the microenterprise sector is supported by incentives and the elimination of bureaucratic impediments.

There are four key intermediate results necessary to achieve the SO: (1) increased capacity to implement economic policy for more equitable growth; (2) improved climate for private investment; (3) strengthened capacity of the private sector to influence public policy; and (4) increased services available to support small and microenterprises.

**Key Results:** The mission is reporting on the results that have been achieved at the Intermediate Results (IR) level. The SO Team is concerned about USAID's ability to achieve meaningful targets with the current set of SO level indicators, due to the deterioration in the political climate which has impacted negatively on the economic outlook for Guyana.

Three of the four targets for the indicators selected were met, and the fourth, establishing a baseline to track the percentage of WTO obligations met was incomplete due to the tardiness of the Ministry of Trade, Tourism and Industry (MTTI) in providing feedback and comments on the draft matrix. After high level discussions with the GOG, these obstacles to moving forward have been removed.

The target of developing, vetting, revising and finalizing an investment code for Guyana was met, which is the initial step in ensuring IR 2.3.1 "Laws constraining private investment reformed and widely disseminated." The target of 413 members in the PSOs receiving assistance from USAID was surpassed by 35 members. This eight percent increase in membership could be attributed to improved services that PSOs are now providing to their members, and their proactive approach by initiating advocacy campaigns on issues affecting them collectively. Thus, IR 3.2 "strengthened private sector organizations" appears to be on track. The target of the number of loans disbursed was 90% met due to the city council preventing itinerant traders, many of whom borrow from IPED, from vending on the pavements of the main streets during the last three months of CY2000, including the lucrative Christmas season. However, 3,682 microentrepreneurs received loans compared to the target of 2,400. Over 77% of the borrowers were female, as USAID continues to support IPED to ensure that IR 4 "increased services available to support small and microenterprises" is achieved.

**Performance and Prospects:** USAID made significant progress in 2000 despite the uncertain political climate and the wait-and-see approach adopted by the private sector toward either expansion of existing businesses or initiation of new investments.

IR1: A management information system was developed, as planned, for the MOF which will help to improve both the quality and timeliness of project monitoring and reporting. In addition, a procedures manual was prepared to facilitate the monitoring and execution of the GOG's

capital investment program, funded primarily by external donors. The expected improvement in the execution of the capital investment program would reduce significantly both cost and completion time.

IR2: The planned investment code was completed with the full participation of all major stakeholders. This code, when enacted, is expected to provide a positive signal to private investors. The improved consultative process, developed in preparing the investment code, was also used to prepare a Small Business Act to promote the development of the micro and small sectors, and an investor roadmap to detail the current requirements and procedures to start and operate a business in Guyana. A draft matrix showing Guyana's WTO obligations and commitments, and the status in meeting those obligations and commitments was prepared, and recommendations made to the MTTI on how to fulfill them and continue to keep fully involved in the on-going FTAA negotiations. A seminar on competition policy was attended by over 175 participants, including a significant number of women. In order to expose private and public sector officials to the types of marketing and investment information that potential investors require, seven representatives were taken on a study tour to two of the region's more successful export and investment organizations. It is expected that as a result of the study tour the GOG's investment and export promotion agency, GO-INVEST, would be restructured.

IR3: The improved and increased dialogue within the membership and among the eight PSOs that USAID is providing assistance has been remarkable. As a result of this on-going dialogue, Guyana's five regional Chambers of Commerce have established an umbrella organization, the Association of Regional Chambers of Commerce, to become more effective as a group to speak with one voice in lobbying the government on issues affecting all of them. The PSOs developed action plans, based on their strategic plans, and have begun implementing these action plans. A website was developed for the PSC, the umbrella organization of the private sector, to keep its members informed and attract the participation of the large number of businesses owned by Guyanese living abroad, through associate membership.

IR 4: USAID's continued assistance to the leading microenterprise institution, IPED, through technical assistance and a grant of US\$340,000.00 for on-lending from the PRIME FUNDS, resulted in the number of loans disbursed increasing by over 17 % to 4,554, with 77 % to women, the majority being single heads of households. The number of loans disbursed would have been much larger, but the city council removed vendors from one of the main streets in the latter part of the year, resulting in a fall in demand for loans. An institutional assessment of IPED was undertaken to identify areas of strengths and weaknesses, and to develop a training program to bring IPED's credit methodology and micro credit operations in line with the best practices standards for micro credit institutions, and training in delinquency management and cash flow analysis was provided.

Although national elections were held in March 2001, the major opposition party refused to accept the results again, leading to street demonstrations and disturbances and further exacerbating ethnic and political tensions. Under these circumstances, and the apparent unwillingness of the two major political parties to begin constructive dialogue to date, the investment climate is not expected to improve significantly even if a positive signal is sent by the enactment of the investment code. Until the political tensions and uncertainties are adequately

addressed, the needed infusion of private investment, especially foreign private investment, to provide jobs and taxes is unlikely to take place in an unstable political environment. However, USAID will continue to work with the GOG and private sector to ensure that the investment code is enacted, the tender and procurement laws are reformed to be made transparent and fair, and GO-INVEST is restructured to provide the services and advice required by potential investors and exporters. USAID expects that the Ministry of Foreign Trade will be more proactive, and with USAID assistance put in place the necessary measures to comply with WTO obligations, and continue its engagement with CARICOM in the FTAA negotiations. With a still fragile indigenous private sector, USAID will continue to work with the PSOs to improve their advocacy skills and achieve the goals in their work plans, while providing technical assistance and training in the use of the internet for business opportunities. USAID will also continue to provide training to IPED for it to meet best practices standards for micro credit institutions. In addition, in collaboration with other donors, USAID will ensure that the GOG utilizes a participatory approach by including civil society, hinterland communities and representatives of the urban and rural poor, in developing the final PRSP. This final PRSP is a major pre-condition for the GOG to meet the completion point of the Enhanced HIPC initiative, to qualify for additional debt relief of \$329 million in NPV terms. The Mission will also work in concert with other donors and US agencies to assist the GOG to meet its Poverty Reduction Growth Facility and Expanded HIPC conditions.

**Possible Adjustments to Plans:** The SO Team is concerned about USAID's ability to achieve meaningful targets with the current set of SO level indicators. The economy is not expected to grow in CY 2000, and the lack of political stability has continued to dampen both foreign and domestic investments. The recent election in March 2001 appears to have polarized the two major races further. Combined with agreements made by the GOG with the International Monetary Fund (IMF) and World Bank (WB) following a 66% civil service wage increase over the 1999- 2000 period which could result in a large voluntary severance package, and the continued lack of available SO level data, the indicators at the SO level appear to be outside USAID's span of control. Therefore, USAID/Guyana proposes to submit three alternate SO level indicators for AID/W review which better reflect the highest level results that the SO Team believes can be achieved within the SO timeframe and the context of Guyana's current political and economic environment.

**Other Donor Programs:** The USAID program is implemented in coordination with the programs of the WB, IMF and the Inter-American Development Bank (IDB) which provide the macro framework for economic and policy reform, especially with the HIPC debt relief. Other key donors providing assistance in economic growth and reform include the European Union (EU), Canada and the United Kingdom. Their focus is private sector workforce training, budget reform and microenterprise development.

**Major Contractors and Grantees:** USAID implements its activities through a contract with Chemonics International Inc., in association with Management Systems International.

**SO1 Performance DataTables:**

<b>STRATEGIC OBJECTIVE NO.1:</b> Expanded economic opportunities for the urban and rural poor <b>APPROVED:</b> 7/22/98 <b>Country/Organization:</b> USAID/Guyana			
<b>RESULT NAME: IR 2 Improved Climate for Private Investment</b>			
<b>INDICATOR:</b> Percentage of WTO Obligations Met			
<b>UNIT OF MEASURE:</b> Percentage	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL</b>
<b>SOURCE:</b> GEO Study	2000		
	2001		
<b>INDICATOR DESCRIPTION:</b> GEO is planning a study in which a consultant will prepare a matrix of policies which must be met to comply with WTO obligations. The study will provide a current status (the baseline) and appropriate targets for the next three years.	2002		
	2003		
<b>COMMENTS:</b> The study to complete the baseline and targets will be completed this year.			

<b>STRATEGIC OBJECTIVE NO.1:</b> Expanded economic opportunities for the urban and rural poor <b>APPROVED:</b> 7/22/98 <b>Country/Organization:</b> USAID/Guyana			
<b>RESULT NAME: IR 2: Improved Climate for Private Investment</b>			
<b>INDICATOR:</b> Improved application of commercial/investment regulations and policies.			
<b>UNIT OF MEASURE:</b> Scale. Steps taken toward the implementation of an investment code.	YEAR	PLANNED	ACTUAL
	1999 (B)		
<b>SOURCE:</b> GEO Project	2000	Steps 1, 2, 3, 4	Steps 1,2,3,4
	2001	Step 5	
<b>INDICATOR DESCRIPTION:</b> (Stage I) Investment Code is in place. Steps: 1- Code is developed. 2- Draft Investment Code is Vetted 3- Code is revised 4- Code is Finalized (Stage II) Investment code is implemented and enforced. Steps: 5- Applicable laws are revised (these will be defined) 6- Key Laws are Passed by Parliament (these laws must be defined) 7- Information regarding laws is disseminated (knowledge and awareness increased) 8- Laws are enforced (laws are generally applied through court cases or other mechanisms)	2002	Steps 6, 7	
	2003	Step 8	
<b>COMMENTS:</b> USAID provided the consultants to draft the investment code.			

<b>STRATEGIC OBJECTIVE 1:</b> Expanded economic opportunities for the urban and rural poor <b>APPROVED:</b> 7/22/98 <b>Country/Organization:</b> USAID/Guyana			
<b>RESULT NAME: IR 3: Strengthened Capacity of the Private Sector to Influence Public Policy</b>			
<b>INDICATOR:</b> Membership in Local Chambers of Commerce and private sector associations.			
<b>UNIT OF MEASURE:</b> Numbers of firms who are members of Local Chambers of Commerce and business associations.	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL</b>
	1999 (B)		Linden 25 Essequibo 55 Berbice 32 Upper Corentyne 60 THAG 54 GMA 125 FPA 62 Total 413 Total owned by women: 29
	2000	413	448 (48 by women)
	2001	465	
<b>INDICATOR DESCRIPTION:</b> This covers local chambers and business associations which are assisted by GEO. This does not cover the Private Sector Commission because the overall membership numbers will not provide an accurate picture of institutional strength (there is a small and finite number of potential members; for example, corporate membership is expected to increase by 100% in 2000), therefore its inclusion would distort the numbers. (THAG- Tourism and Hotel Association of Guyana, GMA- Guyana Manufacturing Association, FPA- Forest Products Association)	2002	480	
	2003	490	
<b>COMMENTS:</b> The firms are all current financial members of their respective organizations. The data have been provided by the Contractor's long-term Private Sector Advisor, who has been working with these PSOs. The targets have been revised upwards.			

<b>STRATEGIC OBJECTIVE NO.1:</b> Expanded economic opportunities for the urban and rural poor <b>APPROVED:</b> 7/22/98 <b>Country/Organization:</b> USAID/Guyana					
<b>RESULT NAME:</b> IR 4 Increased Financial and Non-Financial Services Available to Support Small and Microenterprises					
<b>INDICATOR:</b> Numbers of loans disbursed.					
<b>UNIT OF MEASURE:</b> Number of loans.	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL</b>		
			<b>(M)</b>	<b>(F)</b>	<b>(T)</b>
	1999 (B)		837	3,042	3,879
<b>SOURCE:</b> IPED	2000	4,600	1,047	3,507	4,554
	2001	4,400			
<b>INDICATOR DESCRIPTION:</b> Disaggregated by region and gender (M=male, F=female, T=total)	2002	4,900			
	2003	5,600			
<b>COMMENTS:</b> The Institute of Private Enterprise Development (IPED) provided this information. The recent computerization of IPED's records has improved the quality of data submitted.					



**B. SO: 504-002 More responsive and participatory governance and rule of law**

**Country/Organization:** USAID/Guyana

**Objective ID:** 504-002

**Objective Name:** More responsive and participatory governance and rule of law

**Self Assessment:** Not Meeting Expectations

**Primary Links to Agency Strategic Framework: (Please Assign Percentages, Total Equals 100):**

0% 1.1 Critical private markets expanded and strengthened  
0% 1.2 More rapid and enhanced agricultural development and food security encouraged  
0% 1.3 Access to economic opportunity for the rural and urban poor expanded and made more equitable  
25% 2.1 Rule of law and respect for human rights of women as well as men strengthened  
25% 2.2 Credible and competitive political processes encouraged  
25% 2.3 The development of politically active civil society promoted  
25% 2.4 More transparent and accountable government institutions encouraged  
0% 3.1 Access to quality basic education for under-served populations, especially for girls and women, expanded  
0% 3.2 The contribution of host-country institutions of higher education to sustainable development increased  
0% 4.1 Unintended and mistimed pregnancies reduced  
0% 4.2 Infant and child health and nutrition improved and infant and child mortality reduced  
0% 4.3 Deaths, nutrition insecurity, and adverse health outcomes to women as a result of pregnancy and childbirth reduced  
0% 4.4 HIV transmission and the impact of the HIV/AIDS pandemic in developing countries reduced  
0% 4.5 The threat of infectious diseases of major public health importance reduced  
0% 5.1 Threat of global climate change reduced  
0% 5.2 Biological diversity conserved  
0% 5.3 Sustainable urbanization including pollution management promoted  
0% 5.4 Use of environmentally sound energy services increased  
0% 5.5 Sustainable management of natural resources increased  
0% 6.1 Urgent needs in times of crisis met  
0% 6.2 Personal security and basic institutions to meet critical intermediate needs and protect human rights re-established

**Link to U.S. National Interests:** Democracy

**Primary Link to MPP Goals:** Democracy and Human Rights

**Secondary Link to MPP Goals (optional):** Regional Stability

**Summary of the SO:** The SO contributes in equal measure to all of USAID's Democracy objectives. It supports U.S. national interests by promoting democracy and human rights and contributes to the Democracy and Human Rights International Affairs strategic goal by promoting and opening political systems and societies to democratic practices, rule of law, good governance and respect for human rights. Finally, the SO contributes to the MPP goals of promoting internal political stability and helping to create a more stable, secure and cooperative regional environment in which to advance U.S. interests.

The SO seeks to make governance in Guyana more inclusive (by increasing the frequency and magnitude of citizen participation) and rule of law more responsive (by increasing the timeliness of litigation in a just fashion). Achievement of the SO is contingent upon the following intermediate results: 1) law-making and regulatory processes must be improved by becoming more informed and technically sound; 2) the capacity to adjudicate cases must be increased; 3) the capacity to conduct free and fair elections must become institutionalized; 4) the capacity of target CSOs to influence public policy must be strengthened; and 5) institutions of local governance must be established and become effectively operational.

Progress in achieving results has been constrained by several interrelated factors: 1) the highly politicized atmosphere surrounding government decision-making during the pre-election period; 2) unmet conditions in two of the five IRs; and, 3) the slow pace at which the Program's implementers have moved in initiating activities under two of the remaining three IRs. In the elections IR, where the program devoted most of its attention during the reporting period, performance was on track and meeting expectations. As a result, overall performance was mixed.

Throughout the reporting period, USAID met with high level GOG officials to stimulate progress in meeting agreed upon conditions. When it became apparent that the conditions covering the law-making IR were unlikely to be met, Mission management approached the GOG to assess its receptiveness to developing alternative implementation approaches. After securing GOG approval to explore options, an assessment was conducted in January, 2001. The resulting report identified support for Parliamentary Committees as an alternative means to improve and inform law making and regulatory processes. The report suggested further that developing policy and research support services within the Parliamentary Clerk's Office (using existing staff and/or interns) might be an acceptable alternative to hiring a Parliamentary Librarian. Mission management intends to consider these options later this month, and if they are acceptable to all concerned parties, move ahead swiftly with law-making activities.

Similarly, we are examining alternative approaches under IR2 (administration of justice), while continuing to exert pressure on the GOG to fill key managerial positions in the Registry. These positions are vital for tracking case flow, identifying bottlenecks, and designing appropriate interventions, and thereby improving the judiciary's capacity to adjudicate cases in a timely fashion. The Mission is optimistic that the newly-elected Government will abide by its promise to "...take continuous steps to ensure earlier and speedy trials and clear the backlog of cases", and that IR2 activities will be able to commence shortly.

Finally, the Mission has agreed to re-examine (with Bureau support) the Program's implementation strategies and to discuss potentially productive options with the implementing partner organizations. This re-examination will commence in May 2001.

**Key Results:** Significant progress was observed under IR3 (elections). USAID played a pivotal role in promoting policy change allowing Guyana to conduct free and fair elections on a sustained basis. Prior to USAID's intervention, Guyanese elections were executed by temporary commissions that disbanded after results were announced. As a consequence, institutional

memory was lost, mistakes often repeated, and start-up costs duplicated. In planning for this year's election, however, all donors interested in supporting the elections joined USAID in requiring that the Elections Commission be made permanent, in law, as a prerequisite for receiving funding. This change was effected in July, and with an enduring elections body in place, we are projecting that: the conduct of elections will become increasingly proficient; costs will decline (as measured by per vote expenditures); and the percentage of donor contributions will diminish in relation to overall costs.

Under the elections IR, essential organizational development technical assistance was provided, enabling the new Commission to identify core functional personnel/activity areas, and begin to develop a human resources development plan for filling those core positions. USAID also supported the Commission in planning and carrying out Regional and National elections and to the extent that these elections have been characterized as free and fair (in accordance with international standards) the SO can take some share of the credit.

While elections consumed most of the SO's attention during the year, the Mission and its partners were also active under IR4 in supporting target CSOs, especially those previously disadvantaged (Women and Youth), to increase their participation in public decision-making. Under USAID sponsorship, the Women's Millennium Caucus staged a workshop where an advocacy agenda was established. Key issues were: economic empowerment, participation in political processes, and social change with particular reference to enforcement of law covering incest, rape and domestic violence. In terms of participation in political processes, the Caucus decided to advocate for a change in the Election Law that would require one-third of elected Parliamentarians to be women, and based upon their testimony before the cognizant oversight committee, a gender element was introduced.

Following the subsequent amendment of the Election Law, USAID supported a series of public meetings where Guyanese women were encouraged to exert pressure on their Party leaders to not only nominate the required percentage of female candidates but also to select a similar percentage of women to fill its seat quotas in the National Assembly and Regional Democratic Councils (RDCs). Success in this advocacy campaign will mean that no less than one-third of the seats in the National Assembly and RDCs will be filled by women, whereas previously the percentages of women in the National Assembly and RDCs were 17.33 percent and 23.68 percent, respectively.

**Performance and Prospects:** It was a difficult and challenging year for the SO. Although most of our time and effort was spent on elections, the eventual result (which returned the incumbent party to office for a third consecutive term) may not immediately justify our investments. Indeed, unless outstanding constitutional reforms aimed at resolving fundamental and deep-seated inter-ethnic conflict are enacted by the new Parliament, the election result, irrespective of its freeness or fairness in the eyes of the international community, will continue to be challenged by the losers in the local court of public opinion.

We are encouraged that the newly-elected President has sought to identify common ground upon which to engage members of the opposition in reform-oriented dialogue, and that he has offered to establish a more inclusive Government. At a minimum, the major political parties will need to embark upon constructive engagement to set up mechanisms that allow all racial groups to feel

they are stakeholders in the nation's political system, rather than losers in a winner take all system of governance. Unless substantial progress can be achieved in building broad-based public confidence in governmental institutions, and engendering a climate in which political dialogue can take place without intimidation or provocation, the prospects for advancing beyond the current divisive politics of race are uncertain.

Lingering inter-party, ethnic-based, conflict has underscored the need to expand our support to Guyanese CSOs, and considerable effort will be needed in the coming year to ensure that civil society is fully engaged in outstanding constitutional reforms aimed at: reducing racial insecurity, devolving authority to appropriate decision-making levels, and empowering citizens to participate in development processes. In the coming months we will begin to provide support to target CSOs to strengthen their capacity to increase and broaden membership, develop sound positions on issues of importance to their members, and engage in advocacy activities. Given our experiences to date, Guyanese women appear to be especially well-positioned to solve problems by bridging ethnic and political divides, and the SO will be supporting a cross-section of women's organizations in an effort to give them a more active voice in public policy arenas. Youth and Amerindian groups have also been targeted as beneficiaries under the IR.

**Possible Adjustments to Plans:** Law and regulation making activities (IR1), originally designed to be implemented within the Chief Parliamentary Counsel's Office will, following partner approval, be re-directed in an effort to develop technical capacity among Parliamentarians, themselves. Local governance activities (IR5) that replicate on a smaller scale national-level legislative strengthening activities (IR1) may be implemented under a single, unified, IR.

**Other Donor Programs:** Strong commitment and cooperation were demonstrated among the bilateral donors during the recent election, especially in the areas of technical assistance provision, monitoring and observation. While USAID continues to be the only donor in Guyana with a broad-based democracy program, the recent election experience has stimulated wider interest among several donors (e.g., United Nations Development Program, Department for International Development (DFID), and CIDA) whose democracy activities have been much more limited and focussed to date. USAID will look forward to working with these donors as mutual opportunities arise.

**Major Contractors and Grantees:** The Program is being implemented through a Cooperative Agreement with a consortia of partners that includes: the National Democratic Institute for International Affairs (NDI), the Carter Center (TCC) and the International Foundation for Election Systems (IFES). The implementing partners have organized their respective activities under five Program areas. NDI is responsible for the areas of Law and Regulation-making (IR1) and Local Governance (IR5) as well as strengthening women's groups under IR4. IFES is providing leadership in the Elections component (IR3), while TCC is providing leadership in the area of Justice/Rule of Law (IR2) and strengthening youth and Amerindian groups under IR4.

## SO 2 Performance Data Tables:

<b>STRATEGIC OBJECTIVE NO. 2:</b> More Responsive and Participatory Governance and Rule of Law <b>APPROVED:</b> 7/22/98 <b>Country/Organization:</b> USAID/Guyana			
<b>RESULT NAME:</b> SO Level			
<b>INDICATOR:</b> Participation of Females in National, Regional/Local Government			
<b>UNIT OF MEASURE:</b> Percentage of females holding elected positions or political appointments at National level and regional/local levels.	<b>2000 Baseline</b> National: 17.33% Regional/Local: 23.68% Municipal: 24.06% Neighborhood/Village: TBD		
	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL</b>
<b>SOURCE:</b> Parliamentary records, Ministry of Local Government	2001	N: 33% R/L: 33% M: 33% N/V: TBD	N: 30.77% R/L: TBD M: TBD N/V: TBD
	2002	35%	
<b>INDICATOR DESCRIPTION:</b> This indicator tracks the empowerment of previously disenfranchised groups in national and regional/local Government.	2003	40%	
<b>COMMENTS:</b> Gender is being used as a proxy for changing attitudes/perceptions about the importance of including formerly dis-empowered groups in public decision-making. In 2000, 17.33 percent of the representatives in the National Assembly were female; in the Regional Democratic Councils, the percentage was 23.68. Regional and National elections took place on March 19, 2001. As of 4/17/01, 20 of 65 seats in the National Assembly will be filled by women. Regional representatives have not as yet been selected. Municipal and local elections are scheduled for late 2001, or early 2002.			

<b>STRATEGIC OBJECTIVE NO. 2:</b> More Responsive and Participatory Governance and Rule of Law			
<b>APPROVED:</b> 7/22/98		<b>Country/Organization:</b> USAID/Guyana	
<b>RESULT NAME:</b> SO Level			
<b>INDICATOR:</b> Judicial Settlement of Civil and Criminal Cases			
<b>UNIT OF MEASURE:</b> Ratio of cases filed and cases disposed of annually.	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL</b>
	2000 (B)	TBD	
<b>SOURCE:</b> Registrar of Courts, Courts Manager	2001	TBD	
	2002	TBD	
<b>INDICATOR DESCRIPTION:</b> This indicator measures the responsiveness of the judiciary to civil and criminal matters placed before them.	2003	TBD	
<b>COMMENTS:</b> Baseline data are not available because the GOG did not comply with Agreement conditions to appoint a Deputy Registrar and a Court Manager. More over, in the absence of an authorized officer of the court to supervise the activity, no data could be collected during this reporting period.			

<b>STRATEGIC OBJECTIVE NO.2:</b> More Responsive and Participatory Governance and Rule of Law <b>APPROVED:</b> 7/22/98 <b>Country/Organization:</b> USAID/Guyana			
<b>RESULT NAME IR 3.0 Sustained Capacity to Conduct Free and Fair Elections</b>			
<b>INDICATOR:</b> Level of Support for Permanent Elections Commission			
<b>UNIT OF MEASURE:</b> The percentage of the annual “core” PEC Secretariat budget which is funded by the GOG. (G\$)	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL</b>
	2000 (B)		60 percent
<b>SOURCE:</b> PEC, Ministry of Finance	2001	65 percent	
	2002	70 percent	
<b>INDICATOR DESCRIPTION:</b> This indicator measures institutional capacity and sustainability by tracking, on an annual basis, the amount of financial resources allocated to the operations/ activities of the “core” PEC Secretariat. The proportion of “core” costs borne by the GOG (as opposed to funded by donors) will be used to indicate institutional sustainability.	2003	75 percent	
<b>COMMENTS:</b> A permanent (i.e., enduring) Elections Commission was finally established, in law, in July 2000. National and Regional elections were held on March 19, 2001. Donors supported 40% of the core operational costs for this election. Local and municipal elections are planned for late 2001 or early 2002. We are projecting that donors will be supporting a reduced percentage of the core operational costs for these elections.			

<b>STRATEGIC OBJECTIVE 2:</b> More Responsive and Participatory Governance and Rule of Law <b>APPROVED:</b> 7/22/98 <b>Country/Organization:</b> Guyana			
<b>RESULT NAME: IR 1.0 Improved and More Informed Law-Making and Regulatory Process</b>			
<b>INDICATOR:</b> Citizen Input to the Legislative Process			
<b>UNIT OF MEASURE:</b> Percentage of Bills becoming Law, which involved public hearings.	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL</b>
	2000 (B)		0
<b>SOURCE:</b> Parliamentary Secretary's Office, HANSARD	2001	10 percent	
	2002	15 percent	
<b>INDICATOR DESCRIPTION:</b> This indicator measures the extent to which citizens inform the legislative process through formal public hearings.	2003	20 percent	
<b>COMMENTS:</b> To date, citizen participation in the Guyanese legislative process has been extremely limited. Parliamentary Standing Committees have not, as yet, been established, nor have public hearings been institutionalized as a part of Committee procedures. However, the newly-elected Government has promised to establish such Committees (as a matter of urgency) and to maintain meaningful consultations with civil society in developing policies and action..			



### C. SPO: 504-003 Improved HIV/AIDS attitudes, knowledge and applied prevention strategies

**Country/Organization:** USAID Guyana

**Objective ID:** 504-003

**Objective Name:** Improved HIV/AIDS awareness, knowledge and applied prevention strategies

**Self Assessment:** Exceeding Expectations

**Primary Links to Agency Strategic Framework: (Please Assign Percentages, Total Equals 100):**

0% 1.1 Critical private markets expanded and strengthened  
0% 1.2 More rapid and enhanced agricultural development and food security encouraged  
0% 1.3 Access to economic opportunity for the rural and urban poor expanded and made more equitable  
0% 2.1 Rule of law and respect for human rights of women as well as men strengthened  
0% 2.2 Credible and competitive political processes encouraged  
20% 2.3 The development of politically active civil society promoted  
0% 2.4 More transparent and accountable government institutions encouraged  
0% 3.1 Access to quality basic education for under-served populations, especially for girls and women, expanded  
0% 3.2 The contribution of host-country institutions of higher education to sustainable development increased  
0% 4.1 Unintended and mistimed pregnancies reduced  
0% 4.2 Infant and child health and nutrition improved and infant and child mortality reduced  
0% 4.3 Deaths, nutrition insecurity, and adverse health outcomes to women as a result of pregnancy and childbirth reduced  
80% 4.4 HIV transmission and the impact of the HIV/AIDS pandemic in developing countries reduced  
0% 4.5 The threat of infectious diseases of major public health importance reduced  
0% 5.1 Threat of global climate change reduced  
0% 5.2 Biological diversity conserved  
0% 5.3 Sustainable urbanization including pollution management promoted  
0% 5.4 Use of environmentally sound energy services increased  
0% 5.5 Sustainable management of natural resources increased  
0% 6.1 Urgent needs in times of crisis met  
0% 6.2 Personal security and basic institutions to meet critical intermediate needs and protect human rights re-established

**Link to U.S. National Interests:** Global Issues: Environment, Population, Health

**Primary Link to MPP Goals:** Health with the link to the International Affairs Strategic Goal of protecting human health and reducing the spread of infectious diseases.

**Secondary Link to MPP Goals (optional):**

**Summary of the SPO:** The SPO's primary link with the Agency's Strategic Framework is Goal # 4, HIV transmission and the impact of the HIV/AIDS pandemic in developing countries reduced. In addition, the strengthening of NGOs providing HIV education, training and services is related to Strategic Framework 2.3, encouragement of the development of politically active civil society. The SPO reflects U.S. interests in the area of Health, with the MPP strategic goal of protecting human health and reducing the spread of infectious diseases.

With the second highest HIV prevalence rate in Latin American and Caribbean, USAID's HIV/AIDS SPO seeks to increase Guyana's prevention efforts and slow the rate of new infections. While segments of the Guyanese population have a general awareness about HIV/AIDS and STIs, the seriousness of the problem, the accuracy of information about transmission and the recognition of personal risk are low, particularly among youth. There does not appear to be a sense of urgency in tackling the increasing HIV/AIDS problem among most government and religious leaders. This is due in part to denial and in part to the paucity of countrywide surveillance data on the extent of the problem and underreporting of HIV and AIDS infections. Bilateral donors have also been slow to recognize the extent of the problem and its potential impact on Guyana's development prospects.

Given the nascent state of Guyana's NGOs, USAID's overall strategy is to develop and catalyze NGOs to expand HIV/AIDS prevention activities targeted to youth. The three IRs leading to the achievement of the SPO are: (1) strengthened NGO capacity to deliver HIV/AIDS programs to targeted groups; (2) Increased knowledge of HIV/AIDS in targeted groups; and (3) Increased use of HIV/AIDS prevention strategies in targeted groups. The initiation of a new collaborative process, in which NGOs are working together for the first time using a common strategy and shared responsibilities for implementation of HIV/AIDS activities, has already resulted in increased NGO technical capacity and more extensive and effective outreach to targeted youth.

The Guyana HIV/AIDS Youth Program has taken off rapidly. Using a collaborative model, the six NGOs developed a shared vision and workplan. This was an innovative model for Guyana where NGOs typically compete with each other for scarce donor funding and very limited government subventions. This model provided both structure and focus which, when coupled with a high level of commitment from the six NGOs, enabled them to dramatically increase the reach of their prevention efforts and raise the profile of the program and its objectives in the media and among the public. As the first Mission effort in the health sector, the degree to which nascent NGOs were able to mobilize and implement activities with a total budget of \$200,000, demonstrates a level of performance that greatly exceeded mission expectations.

**Key Results:** As a new SPO, no baselines or targets were established in the last R-4. However, in the second quarter, the Program conducted a rapid assessment of 750 youth in the three target urban areas. This baseline information on sexual knowledge, attitudes and practices among youth was used to develop HIV/AIDS prevention themes, media and materials and formed the basis for monitoring SPO progress. The assessment provided a great deal of sex disaggregated data to track improved knowledge of HIV/AIDS/STIs, condom use at last premarital sex, sexual activity in the last 12 months and numbers of youth seeking treatment of STIs. At this point, the number of condoms distributed by NGOs is being used as an indicator of increased condom use.

At the end of the first year of implementation the increase in the number of youth reached through the combined NGO efforts has been impressive, going from 1,700 in 1999 to almost 34,000 in 2000. There have been 80 media appearances promoting HIV/AIDS prevention and over 450 media ads. The six NGOs are working very collaboratively in planning and implementing activities and in providing both technical and moral support to each other's organizations. In addition, through stepped up activity levels, condom distribution by the six NGOs nearly doubled, increasing from 205,000 to 370,000.

**Performance and Prospects:** In the Spring of 2000, USAID formed a coalition of six Guyanese NGOs to expand HIV/AIDS prevention to targeted youth, ages 8-25 outside the formal school setting in the three largest urban areas in Guyana. The program hit the ground running focusing on three groups: youth in organized groups, "lifers" or youth "hanging out" and mini-bus drivers and conductors who practice high risk sexual behavior and who provide the mode of transportation for the majority of youth. The programs centered on behavior change interventions using a series of mini-campaigns, after which lessons learned sessions are used to formulate future activities. The Steering Committee makes both policy and implementation decisions using a highly participative model and includes representatives from each NGO, the UNAIDS Theme Group, the primary STI clinic, the National AIDS Program Secretariat, and the Peace Corps. Family Health International is providing technical assistance with a Peace Corps Volunteer serving as program coordinator for the first year. High profile events and early recognition of the groups' efforts have kept commitment and enthusiasm high.

**IR 1 Strengthening capacity of NGOs to deliver HIV/AIDS programs:** While there is a great deal of enthusiasm and dedication among NGOs in Guyana, the technical and organizational capacity of the sector remains weak and the SPO supported NGOs are no exception. In the R-4 period USAID focused on providing technical training to jump-start implementation. Through a series of workshops, NGOs' technical capacity in workplan and activity design, materials development and pre-testing and focus group and survey interview skills were strengthened. These skills were put to use immediately as trained youth members of the six NGOs were used to conduct the Rapid Assessment interviews. Throughout the first year, the NGOs carried out a series of structured "mini campaigns" addressing HIV/AIDS/STI issues. The accompanying materials were pre-tested and modified to ensure they were "youth friendly". With USAID's assistance, the NGOs submitted a proposal and received a \$45,000 Japanese grant for equipment, increasing their capacity in office management and materials production.

In the second year of the program, NGO organizational capacity building needs will be identified and technical assistance provided. An index will be developed to measure increased technical and organizational capacity of each NGO. The monitoring and evaluation plan created in tandem with the Steering Committee will be revised to reflect the assessed NGO organizational capacity and data collection will be streamlined. A major training of trainers workshop will expand peer education efforts. NGOs will carry out qualitative formative assessments with target audiences to monitor progress and shape subsequent mini-campaigns. Quarterly technical training workshops will continue to be offered to NGOs and Steering Committee members.

**IR 2 Increasing Knowledge of HIV/AIDS:** With the rapidly growing HIV epidemic, USAID's major focus for the first year was on activating the awareness and prevention component of the program. Each NGO selected groups with whom they had the greatest connection and mapped out locations that attracted the largest number of youth. The theme developed by the Steering Committee ("Ready Body! Is It Really Ready") to promote a healthy lifestyle and safe sexual behavior through self risk assessment, proved to be immensely popular among youth and continues to form the basis for development of numerous written and media materials. These materials have been used at major public events and marches to raise awareness of the program and link to the mini-campaign prevention messages. During the course of the year, the NGOs implemented numerous awareness and prevention activities such as street fairs, walk-a-thons, World AIDS Day rallies, a National Cultural Center production, motorcades, floats in holiday

parades, essay writing competition, mural painting, live concerts, sporting events, site visits to "liming spots," youth summits, and peer education outreach programs and workshops. In year 2, these high profile events will continue and expand in two additional geographic areas as will increased development and dissemination of indigenous Guyanese materials and messages. There will be more focus on developing a core of highly trained peer educators to increase the number of youth reached with more intensive, interpersonal approaches that encourage lifestyle behavior change and an outreach program directed to Guyana's diverse religious community.

**IR 3 Increasing the use of HIV/AIDS applied prevention strategies:** USAID recently conducted a condom assessment to ensure that condom supply is adequate to meet the growing demand resulting from increased awareness of high-risk behavior. As a result of the assessment and consultations with major stakeholders, USAID plans to support strengthening of the condom forecasting, logistics and distribution system to ensure condom availability and accessibility. In 2001, USAID will conduct a market feasibility study to determine if a private sector condom social marketing program is a viable way to help increase condom use among sexually active youth. In order to address the issue of HIV/AIDS/STI services, the Steering Committee will conduct a survey of existing services to determine availability, quality and youth friendliness.

Based on the first year's accomplishments, prospects for success of USAID's HIV/AIDS prevention program are high. As the program enters its second year, it will expand prevention activities to two additional geographic sites and incorporate two additional NGOs. These efforts will enable the program to reach hinterland logging and mining camps where Amerindians are at high risk for infection. An indigenous peer education manual developed by the program will be tested and serve as a model to be used in all Guyanese HIV/AIDS/STI peer education programs assuring that accurate and culturally appropriate methods are integrated in these programs. USAID will continue its successful collaboration with the Peace Corps whose volunteers are now more widely distributed in hinterland regions where difficulties of distance, poor transportation and lack of NGOs pose even greater challenges to arresting the growing epidemic.

**Possible Adjustments to Plans:** In light of additional HIV/AIDS funding, the Mission will conduct a technical review of options for expanding the SPO scope, activities and targets.

**Other Donor Programs:** While awareness of the serious nature of the HIV/AIDS epidemic is rising, concerted bilateral donor efforts have been slow in materializing. In 1999, the GOG, PAHO/WHO, and indigenous NGOs developed the National AIDS Program Strategic Plan providing the framework for the GOG program and donor assistance. UN agencies provide coordination and modest funding through the UNAIDS Theme Group. To date, bilateral donors have funded HIV/AIDS activities for Guyana as part of overall regional efforts. However, CIDA is designing a program to strengthen the Ministry of Health's capacity to manage communicable diseases and the EU has developed a new regional HIV/AIDS program with Guyana as a special emphasis country. In FY 2000 the Japanese Government provided a Grass Roots Grant for equipment for SPO supported NGOs. However, greater bilateral donor collaboration and funding will be needed to address and arrest the growing HIV/AIDS epidemic.

**Major Contractors and Grantees:** USAID will implement its HIV/AIDS activities through Global Bureau agreements with Family Health International (IMPACT Project), John Snow Inc. (DELIVER Project) and TvT Associates Inc. (Synergy Project).

### SO 3 Performance Data Tables

<b>SPECIAL OBJECTIVE NO. 3:</b> Improved HIV/AIDS Awareness, Knowledge, And Applied Prevention Strategies <b>APPROVED:</b> <b>Country/Organization:</b> USAID/Guyana			
<b>RESULT NAME:</b> IR 1 NGO Capacity to Deliver HIV/AIDS Programs to Targeted Groups Strengthened			
<b>INDICATOR:</b> Institutional Capacity of Targeted NGOs Strengthened			
<b>UNIT OF MEASURE:</b> Scaled capacity index of qualitative and quantitative (1-10 scale) measures.			
	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL</b>
<b>SOURCE:</b> A baseline capacity assessment, institutional strengthening plan and a scaled capacity index for each of the program's eight NGO partners to be finalized in June 2001.	2001	TBD	TBD
	2002	TBD	
<b>INDICATOR DESCRIPTION:</b> This indicator tracks the development of NGO partner infrastructure by assessing their program based management systems. This repeated evaluation that includes an analysis of: accounting, information technology, human resource management, income generation, monitoring and evaluation systems, and strategic planning design and implementation.	2003	TBD	
<b>COMMENTS:</b> At the project's inception, only five of seven organizations were registered NGOs, and only three of seven had benefited from any institutional capacity building prior to the onset of the project. Two of the seven organizations were not working in HIV/AIDS prior to FY 2000. The financial foundation for six of the seven organizations was based almost entirely on fundraising and small grants. Only one of the NGO partners had any paid staff, and all depended almost entirely on volunteerism for all project implementation. In FY 2000 two organizations became registered NGOs, three partners set up secretariats, and an additional three new secretariats are currently being set up. All partners benefited from a joint grant given by the Japanese to procure office furniture, computers, and many more necessary equipment.			

<b>SPECIAL OBJECTIVE NO. 3:</b> Improved HIV/AIDS Awareness, Knowledge And Applied Prevention Strategies <b>APPROVED:</b> 7/22/98 <b>Country/Organization:</b> USAID/Guyana			
<b>RESULT NAME:</b> SO Level			
<b>INDICATOR:</b> Comprehensive Correct Knowledge of HIV/AIDS Among Targeted Groups Increased			
<b>UNIT OF MEASURE:</b> Percentage of male and female youth who perceive themselves at risk high of contracting HIV.	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL (Male)(Female)</b>
	2000 (B)		(15.9%) (11.2%)
<b>SOURCE:</b> Study of HIV/AIDS/STIs Perceptions, Beliefs, and Practises of Urban Guyanese Youth	2001	(20%) (20%)	
	2002	(25%) (25%)	
<b>INDICATOR DESCRIPTION:</b> Baseline rapid assessment of 750 youth in the target areas done through interviews, surveys, and group discussions.	2003	(30%) (30%)	
<b>COMMENTS:</b> The plan is to conduct a rapid assessment study every three years, therefore actual data for years 2001 and 2002 will not be available. The planned percentages are based on the number of youth: having had used a condom during their last sexual encounter, requesting HIV testing and counseling, and number of sex partners. After a technical review in May 2001, a decision will be made as to whether to conduct an assessment of a subset of questions yearly or every two years.			

<b>SPECIAL OBJECTIVE NO. 3:</b> Improved HIV/AIDS Awareness, Knowledge And Applied Prevention Strategies <b>APPROVED:</b> 7/22/98 <b>Country/Organization:</b> USAID/Guyana			
<b>RESULT NAME:</b> IR 2 Knowledge of HIV/AIDS Increased in Targeted Groups			
<b>INDICATOR:</b> Common Local Misconceptions About AIDS Reduced			
<b>UNIT OF MEASURE:</b> Percentage of youth holding misconceptions about HIV transmission.	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL</b>
	2000 (B)		33%
<b>SOURCE:</b> Study of HIV/AIDS/STIs Perceptions, Beliefs, and Practises of Urban Guyanese Youth	2001	28%	
	2002	23%	
<b>INDICATOR DESCRIPTION:</b> Baseline rapid assessment of 750 youth in the target areas done through interviews, surveys, and group discussions.	2003	18%	
<b>COMMENTS:</b> The plan is to conduct a rapid assessment every three years, therefore actual data for years 2001 and 2002 will not be available. After a technical review in May, 2001, a decision will be made as to whether to conduct an assessment of a subset of questions every year or two years. The planned percentages are based on the answers to questions of HIV transmission during risk assessment activities, surveys, and group discussions.			

<b>SPECIAL OBJECTIVE NO. 3:</b> Improved HIV/AIDS Awareness, Knowledge And Applied Prevention Strategies <b>APPROVED:</b> 7/22/98 <b>Country/Organization:</b> USAID/Guyana			
<b>RESULT NAME:</b> IR 3 Use of HIV/AIDS Prevention Strategies in Targeted Groups Increased			
<b>INDICATOR:</b> Non-government distribution of condoms increased.			
<b>UNIT OF MEASURE:</b> Number of condoms distributed	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL</b> # of Condoms Distributed
	2000 (B)		372,000
<b>SOURCE:</b> NGO reporting	2001	410,000	
	2002	450,000	
<b>INDICATOR DESCRIPTION:</b> NGO partner reporting of condom distribution numbers.	2003	500,000	
<b>COMMENTS:</b> Although this is not a direct correlation, the increase in numbers of condoms being distributed by the organizations to an increase number of target population programmatically, through outreach, and through regional expansion would represent the increased supply for the existing demand.			



<b>SPECIAL OBJECTIVE NO. 3:</b> Improved HIV/AIDS Awareness, Knowledge And Applied Prevention Strategies <b>APPROVED:</b> 7/22/98 <b>Country/Organization:</b> USAID/Guyana			
<b>RESULT NAME: SO Level</b>			
<b>INDICATOR:</b> Condom Use During Last Sexual Encounter			
<b>UNIT OF MEASURE:</b> Percentage of youth self-reporting use of a condom during last sexual encounter.	<b>YEAR</b>	<b>PLANNED</b>	<b>ACTUAL</b>
	2000 (B)		Male: 63% Female: 51%
<b>SOURCE:</b> Study of HIV/AIDS/STIs Perceptions, Beliefs, and Practises of Urban Guyanese Youth	2001	Male: 68% Female: 55%	
	2002	Male: 72% Female: 60%	
<b>INDICATOR DESCRIPTION:</b> Baseline rapid assessment of 750 youth in the target areas done through interviews, surveys, and group discussions.	2003	Male: 75% Female: 65%	
<b>COMMENTS:</b> The plan is to conduct a rapid assessment study every three years, therefore actual data for years 2001 and 2002 will not be available. However, after a technical review in May 2001, a decision will be made as to whether to conduct an assessment of a subset of questions every year or two years. The planned percentages are based on projections.			

### **PART III: RESOURCE REQUEST**

#### **A. PROGRAM FUNDING BY STRATEGIC OBJECTIVE**

The funding level projected for USAID/Guyana for the next two fiscal years is \$4.2 million and \$2.43 million in FY 02 and FY 03, respectively. At these budget levels USAID can maintain pipelines in SO1 and SO 2 consistent with Agency guidelines, implement activities in all the RPs and move forward toward meeting its Strategic Objectives. In the HIV/AIDS SPO, projected increases in funding levels will enable the mission to continue to scale up its prevention efforts. At this level of funding, should constructive dialogue begin between the two major political parties, USAID in conjunction with other donors, can play an important part in supporting a cross race, cross political party and cross gender participatory process in developing the PRSP and operationalizing the National Development Strategy.

**SO1:** There was no growth in the economy in CY 2000, and very little growth since the contentious 1997 national election, clearly indicating the close linkage between economic growth and political stability.

Nevertheless, in 2000 USAID was able to keep the private and public sectors working collaboratively to review existing laws and administrative requirements that frustrate and hinder private investment, especially foreign private investors. Simultaneously, USAID worked with individual private sector organizations to help them focus on critical issues affecting their membership, and to begin advocacy campaigns. High quality technical assistance which introduced new ideas, stimulated discussion and helped forge compromises created an environment open to change. At the policy level, USAID was able to convince the government that trade policy, especially as it related to WTO obligations and commitments and the on-going FTAA negotiations, should be a high priority and some progress on WTO obligations and commitments was made. Although the economy stagnated, there was growth in the microenterprise sector, particularly low income female borrowers, and USAID's assistance was a major factor in this growth.

Although it may take time to restore confidence in the economy and attract investment, USAID support will be critical to complete and ensure the revision and enactment of transparent investment laws and removal of bureaucratic impediments to private investment. The GOG will need assistance in developing proactive involvement in meeting its WTO obligations and participation in the FTAA negotiations, essential for Guyana's future competitiveness. Continuing to strengthen private sector organizations and their advocacy skills and use of e-commerce are needed elements to building a vibrant indigenous private sector. In addition, sustained growth in the microenterprise sector can ensure that many more of those with no access to the formal banking system can find ways to grow their businesses and provide for their families.

SO1 activities have been valued by both the Government and private sector for their responsiveness to mutually agreed upon priorities and the quality of technical assistance and training provided. In order to continue to address the needs identified by both the GOG and private sector, \$1.6 million is required for FY 02. In addition to ensuring an adequate pipeline for planned activities, this level of funding would allow USAID to respond quickly and

positively to requests from the GOG and private sector for assistance as the political climate improves.

The remaining balance in FY2003 from the total authorized amount of \$7.25 million will be \$336,000. Therefore, the requested projection of a 15% increase in the FY 2002 level in Scenario B for FY2003 is not applicable.

**SO 2:** While the results of the recent election, particularly the President's inaugural remarks inviting the opposition to join him in finding a non-partisan basis upon which to pursue common development interests, are grounds for cautious optimism, considerable effort and resources will be needed over the next year to build upon and further solidify the country's transition to democracy. While the resources allocated over the past year were adequate to respond to the country's elections priorities, activities in other areas of the program had to be put on hold until the Mission was in a better position to assess post-election scenarios. Although the post election period remains unsettled, there is an urgent need to bring to closure remaining areas of constitutional reform, especially those sections aimed at resolving deep-seated inter-ethnic conflict. USAID needs to be assured adequate resources to respond to opportunities to build broad-based public confidence in governmental institutions that engender a climate in which political dialogue can take place without intimidation or provocation. The level of funding requested for 2002 takes cognizance of Bureau-wide reductions, bearing in mind the Program's need to move ahead swiftly on a number of fronts.

Over the next year, USAID will be concentrating its resources on efforts aimed at increasing citizen participation in Guyana's public policy-making processes. The PPP/C's own party manifesto professed its desire to maintain meaningful consultations with stakeholders "...and involvement with civil society in developing policies and actions". The Mission intends to do its part to make these measures a reality by helping civil society to effectively engage with the National Assembly through Standing Committee and Select Committee public hearings.

The program will also be assisting the GOG in its efforts to decentralize public decision-making by revitalizing the long dormant institutions of local governance. In this regard, the Local Government Act and the Municipal and District Council Act will need to be revised to devolve authority to the grassroots level. Technical assistance will be needed to facilitate inter-party dialogue, and to prepare draft legislation that embodies the substance of such dialogue. At the same time, the Program will be building upon its recent elections support experience by assisting the GECOM and its Secretariat to prepare for and conduct local government elections in late 2001, early 2002. Following those elections, there will be a need to provide training assistance to targeted village councils and municipal authorities to help them develop the necessary skills to execute their responsibilities in an informed and professional manner.

Finally, USAID will continue and expand upon its current efforts to strengthen civil society organizations' capacity to increase and broaden membership, develop sound positions on issues of importance to their members, and conduct advocacy activities. Current efforts have demonstrated that Guyanese women are especially well-positioned to solve problems by bridging ethnic and political divides, and the Program intends to expand its support to women's organizations so that they may play a more active role in public policy arenas. Youth and Amerindian groups will also be receiving similar support under the program.

The balance remaining in 2003 from the total amount authorized (\$7.25 million) will be \$1,094 million. Therefore, the requested projection of a 15% increase over the requested FY2002 level (which is \$1.8 million) in FY2003, Scenario B, is not applicable.

**SPO 3:** The escalating HIV/AIDS epidemic in Guyana requires a fast and concerted effort from all parties (the GOG, civil society, the business community, religious organizations and donors) to arrest it. With a very modest budget, USAID was able to rapidly mobilize six NGOs to expand awareness and prevention activities among youth in three urban areas. A knowledge, attitudes and practices rapid assessment was conducted providing program baselines and valuable information upon which to develop information materials, media campaigns and peer education training. Implementation of activities through focused campaigns dramatically increased the numbers of youth reached with prevention messages and the numbers of condoms distributed. Technical training provided by the mission's U.S. cooperating partner strengthened the ability of participating NGOs to effectively develop and deliver prevention programs.

The additional funding to be provided for the FY 01 program is essential to scale up the current prevention programs and initiate the first year of technical assistance and training to strengthen the GOG capacity in condom forecasting, logistics and distribution. The mission is adding one or two NGOs and two geographic areas to the prevention network. This will increase the funds required for NGO institutional support and additional travel costs needed to serve hinterland areas and facilitate attendance of hinterland representatives at training sessions and Steering Committee meetings, essential to maintain the strong collaboration which exists among USAID's NGO partners. FY'01 funds enabled us to hire a locally recruited USPSC for one year (the former Peace Corps Volunteer who served as SPO HIV/AIDS Coordinator for Year I implementation). This will provide a great deal of continuity to Program Management and to maintaining the high degree of collaboration with our NGO partners, the GOG, and other donors.

In FY 02 with the projected level of funding of \$1 million, the SPO will further expand to two more geographic regions bringing the total to seven of Guyana's 10 regions. In order to effectively conduct activities the program will seek NGOs in the new areas and collaborate with the Peace Corps Volunteers posted to these areas for additional hands-on support to burgeoning NGOs or Community Based organizations which express an interest in conducting HIV/AIDS prevention activities. With additional Technical Assistance and training, the strengthening of the capacity of the National HIV/AIDS Program Secretariat in condom forecasting, logistics and distribution will be completed. Systems will be put in place to ensure the continuance of effective condom provision and distribution. With the remainder of the additional funds, the Mission will recruit a John Hopkins Fellow to fill the Program Coordinator position and provide on-the-ground technical assistance and coordination for the considerably expanded program. These funds are essential to broaden the reach and scope of USAID prevention activities to stem the rate of new infections among Guyana's youth.

With an increase of 15% in FY'03 Scenario B, the program could scale up to one more geographic region covering eight of the 10 regions and take on a couple of additional NGOs. While this does not appear to be a large scale-up (2), the remaining regions are far removed from Georgetown and populations scattered rather than clustered in the city. Therefore more staff time, travel funds for staff and NGO participants, and institutional grants to promote and

implement activities will be required to support such efforts. If more funding were available (an additional \$350,000) a significant condom social marketing program could be mounted if the market segmentation study to be conducted in FY'02 shows this as a good option for encouraging wider and more consistent use of condoms among sexually active youth. There are indications that CDC may begin work in Guyana on HIV/AIDS that will provide additional technical assistance and training resources. The Mission plans to work closely with CDC to ensure that critical gaps in the Guyana's National HIV/AIDS program are filled.

## **B. WORKFORCE AND OPERATING EXPENSES**

**Workforce:** As reported in last year's R-4 submission, USAID/Guyana's current workforce consists of seven employees. However, this will increase to nine by the end of May 2001. One new staff member is a FSNPSC Democracy and Governance Specialist, a position which had been projected since the DG SO was approved. This FSN will help manage and monitor the civil society strengthening portion of the mission's program which will require considerable travel to hinterland areas. The position went unfilled until our partners' workplan and PMP were developed so that the mission could finalize and determine which areas would require the greatest USAID assistance in working with partners, other donors and NGO leaders.

The other staff position is a locally recruited US PSC HIV/AIDS Coordinator to manage the HIV/AIDS SPO for the next year. In FY'02 the Mission will seek a Johns Hopkins Fellow to fill the position until the end of the Strategy when the HIV/AIDS staff needs will be reassessed. Since working with NGOs is extremely labor intense, it is essential to have an on-the-ground manager who can interface with the Government, the NGO network, other US Agencies and the donor community to ensure a coordinated approach to HIV/AIDS prevention and monitor and track results.

**Operating Expenses:** USAID/Guyana continues to function on an extremely limited operating expense budget.

The Embassy has confirmed that space is available in the Chancery Building to accommodate the USAID/Guyana Office. The estimated amount for internal renovations and improvements (excluding drawings) to accommodate USAID will be approximately US\$100,000.00. However, this amount does NOT cover the cost of the physical move from the current office to the Chancery, nor any costs associated with restoring the current USAID office building to its original state, in preparation for the return to the landlord upon the termination of the lease. Restoration costs are estimated at US\$7,000.00

In an effort to initiate the move to the Chancery, the Maintenance Facility Officer at the Embassy requested that USAID/Guyana advance the sum of US\$5,000.00 to provide Architectural and Engineering services to design the new office area, which will accommodate USAID. This amount was requested from LAC/DPB, and LAC/DPB advised the Mission to use the \$5,000.00 from the Operating Expense Budget until the Bureau receives the total estimate from FBO for the proposed renovation, at which time full funding will be provided to cover the entire move. In order to pay for the preparation of these architectural plans, the Mission had to postpone the purchase of replacement furnishings for the Mission Director's residence.

In addition, the Mission requires additional funding in FY 2002 to purchase new office furniture to fit in the smaller space in the Chancery, plus funding to cover the additional services of the current (“as needed”) USPSC EXO, to plan and complete the move, as well as to make arrangements for restoring the existing Office building in preparation for termination of the lease and subsequent return of the building to the landlord. The Mission is anticipating that the move will occur in late FY 2001 or early FY 2002. This will affect the budget by replacing office building costs with ICASS costs. As we get closer to the move date and have current year ICASS figures, the Operating Expense Budget will be revised accordingly.

Once the Mission moves into the Chancery building, rent for the office will then be charged against ICASS. Therefore, the ICASS line item has been increased accordingly to reflect the rent and utilities.

In addition to the above, the funding requested in Fiscal Years 2002 and some in 2003, is to complete the purchase of replacement household property for the Mission Director’s residence and to cover repatriation costs (i.e. travel, freight, education allowance, etc.) of the outgoing Mission Director and the incoming replacement officer. As stated in previous R-4s, much of the office furniture and equipment (i.e. calculators, shredder, printers, etc.), household furnishings and household appliances were shipped from RDO/Barbados upon its closure and are over 10 years old and must be replaced.

### ENV Sub-Directive Amounts for FY 2001 Request

<b>COUNTRY:</b>						
S.O. # , Title	Total	Global climate change	Biodiversity	Environmentally sound energy	Urban and pollution prevention	Natural resource management
SO 1:	0					
SO 2:	0					
SO 3:	0					
SO 4:	0					
SO 5:	0					
SO 6:	0					
SO 7:	0					
SO 8:	0					
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0

[List of Objective ID numbers](#)

### ENV Sub-Directive Amounts for FY 2002 Request

<b>COUNTRY:</b>						
<b>S.O. # , Title</b>	<b>Total</b>	<b>Global climate change</b>	<b>Biodiversity</b>	<b>Environmentally sound energy</b>	<b>Urban and pollution prevention</b>	<b>Natural resource management</b>
SO 1:	0					
SO 2:	0					
SO 3:	0					
SO 4:	0					
SO 5:	0					
SO 6:	0					
SO 7:	0					
SO 8:	0					
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0

[List of Objective ID numbers](#)



**ENV Sub-Directive Amounts for FY 2002 Alternate Request**

<b>COUNTRY:</b>						
<b>S.O. # , Title</b>	<b>Total</b>	<b>Global climate change</b>	<b>Biodiversity</b>	<b>Environmentally sound energy</b>	<b>Urban and pollution prevention</b>	<b>Natural resource management</b>
SO 1:	0					
SO 2:	0					
SO 3:	0					
SO 4:	0					
SO 5:	0					
SO 6:	0					
SO 7:	0					
SO 8:	0					
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0

[List of Objective ID numbers](#)

# ENV Sub-Directive Amounts for FY 2003 Request

<b>COUNTRY:</b>						
<b>S.O. # , Title</b>	<b>Total</b>	<b>Global climate change</b>	<b>Biodiversity</b>	<b>Environmentally sound energy</b>	<b>Urban and pollution prevention</b>	<b>Natural resource management</b>
SO 1:	0					
SO 2:	0					
SO 3:	0					
SO 4:	0					
SO 5:	0					
SO 6:	0					
SO 7:	0					
SO 8:	0					
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0

[List of Objective ID numbers](#)

CSD Sub-Directive Amounts for FY 2001 Request

COUNTRY:									
S.O. # , Title	Total	Child Survival/Maternal Health			Vulnerable Children		Other Infectious Diseases*		
		Primary causes	Polio	Micronutrients	DCOF	HIV/AIDS	TB	Malaria	"Other"
SO 1:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 2:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 3:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 4:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 5:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 6:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 7:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 8:									
CSD	0								
Other	0								
	0	0	0				0	0	0
Total CSD	0	0	0				0	0	0
Total Other	0	0	0				0	0	0
TOTAL PROGRAM	0	0	0				0	0	0

Note: All funding for Malaria should now come from Infectious Diseases

CSD Sub-Directive Amounts for FY 2002 Request

COUNTRY:									
S.O. # , Title	Total	Child Survival/Maternal Health			Vulnerable Children		Other Infectious Diseases*		
		Primary causes	Polio	Micronutrients	DCOF	HIV/AIDS	TB	Malaria	"Other"
SO 1:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 2:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 3:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 4:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 5:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 6:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 7:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 8:									
CSD	0								
Other	0								
	0	0	0				0	0	0
Total CSD	0	0	0				0	0	0
Total Other	0	0	0				0	0	0
TOTAL PROGRAM	0	0	0				0	0	0

Note: All funding for Malaria should now come from Infectious Diseases

CSD Sub-Directive Amounts for FY 2002 Alternate Request

COUNTRY:									
S.O. # , Title	Total	Child Survival/Maternal Health			Vulnerable Children		Other Infectious Diseases*		
		Primary causes	Polio	Micronutrients	DCOF	HIV/AIDS	TB	Malaria	"Other"
SO 1:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 2:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 3:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 4:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 5:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 6:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 7:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 8:									
CSD	0								
Other	0								
	0	0	0				0	0	0
Total CSD	0	0	0				0	0	0
Total Other	0	0	0				0	0	0
TOTAL PROGRAM	0	0	0				0	0	

Note: All funding for Malaria should now come from Infectious Diseases

CSD Sub-Directive Amounts for FY 2003 Request

COUNTRY:									
S.O. # , Title	Total	Child Survival/Maternal Health			Vulnerable Children		Other Infectious Diseases*		
		Primary causes	Polio	Micronutrients	DCOF	HIV/AIDS	TB	Malaria	"Other"
SO 1:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 2:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 3:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 4:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 5:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 6:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 7:									
CSD	0								
Other	0								
	0	0	0				0	0	0
SO 8:									
CSD	0								
Other	0								
	0	0	0				0	0	0
Total CSD	0	0	0				0	0	0
Total Other		0					0	0	
TOTAL PROGRAM	0	0	0				0	0	

Note: All funding for Malaria should now come from Infectious Diseases

## FY 2001 Budget Request by Program/Country

Fiscal Year: 2001      Program/Country:  
 Approp: DA/CSD  
 Scenario:

FY 2001 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2001
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

### FY 2001 Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2001 Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2002 Budget Request by Program/Country

Fiscal Year: 2002      Program/Country:  
 Approp: DA/CSD  
 Scenario:

FY 2002 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

### FY 2002 Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2002 Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.



## FY 2002 ALT Budget Request by Program/Country

Fiscal Year: 2002 ALT    Program/Country:  
 Approp: DA/CSD  
 Scenario:

FY 2002 ALT Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002 ALT
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

### FY 2002 ALT Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2002 ALT Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2003 Budget Request by Program/Country

Fiscal Year: 2003      Program/Country:  
 Approp: DA/CSD  
 Scenario:

FY 2003 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2003
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

### FY 2003 Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2003 Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2001 Budget Request by Program/Country

Fiscal Year: 2001      Program/Country:  
 Approp: ESF  
 Scenario:

FY 2001 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2001
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

### FY 2001 Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2001 Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2002 Budget Request by Program/Country

Fiscal Year: 2002      Program/Country:  
 Approp: ESF  
 Scenario:

FY 2002 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

### FY 2002 Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2002 Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2002 ALT Budget Request by Program/Country

Fiscal Year: 2002 ALT Program/Country:  
 Approp: ESF  
 Scenario:

FY 2002 ALT Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002 ALT
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

### FY 2002 ALT Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2002 ALT Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2003 Budget Request by Program/Country

Fiscal Year: 2003      Program/Country:  
 Approp: ESF  
 Scenario:

FY 2003 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2003
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

### FY 2003 Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2003 Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2001 Budget Request by Program/Country

Fiscal Year: 2001      Program/Country:  
 Approp: FSA  
 Scenario:

FY 2001 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2001
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

### FY 2001 Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2001 Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2002 Budget Request by Program/Country

Fiscal Year: 2002      Program/Country:  
 Approp: FSA  
 Scenario:

FY 2002 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

### FY 2002 Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2002 Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.



## FY 2002 ALT Budget Request by Program/Country

Fiscal Year: 2002 ALT Program/Country:  
 Approp: FSA  
 Scenario:

FY 2002 ALT Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002 ALT
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

FY 2002 ALT Request Agency Goal Totals	
Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

FY 2002 ALT Account Distribution (DA only)	
DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)  
 Prepare one set of tables for each appropriation Account  
 Tables for DA and CSD may be combined on one table.  
 For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2003 Budget Request by Program/Country

Fiscal Year: 2003      Program/Country:  
 Approp: FSA  
 Scenario:

FY 2003 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2003
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0		0	0	0	0

### FY 2003 Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2003 Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2001 Budget Request by Program/Country

Fiscal Year: 2001      Program/Country:  
 Approp: AEED  
 Scenario:

FY 2001 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2001
SO 1: Successful Democratic Transition Including Free and Fair Elections															
Bilateral		0						0							0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 2: Successful Transition from Relief to Recovery Through a Community Reintegration Program															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 3:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Field Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL PROGRAM</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

### FY 2001 Request Agency Goal Totals

Econ Growth	0
Democracy	0
HCD	0
PHN	0
Environment	0
GCC (from all Goals)	0

### FY 2001 Account Distribution (DA only)

DA Program Total	0
CSD Program Total	0
<b>TOTAL</b>	0

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2001 Budget Request by Program/Country

Fiscal Year: 2001      Program/Country: USAID/GUYANA  
 Approp: AEEB  
 Scenario:

FY 2001 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2001
SO 1: Expanded Economic Opportunities for the Urban and Rural Poor															
Bilateral	1,792	2,000		2,000				0						1,860	1,932
Field Spt		0												0	0
	1,792	2,000	0	2,000	0	0	0	0	0	0		0	0	1,860	1,932
SO 2: More Responsive and Participatory Governance and Rule of Law															
Bilateral	1,698	1,800											1,800	2,098	1,400
Field Spt														0	0
	1,698	1,800	0	0	0	0	0	0	0	0		0	1,800	2,098	1,400
SPO 3: Improved HIV/AIDS awareness, knowledge and applied prevention strategies															
Bilateral		798								798				500	298
Field Spt		0												0	0
	0	798	0	0	0	0	0	0	0	798		0	0	500	298
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	3,490	4,598	0	2,000	0	0	0	0	0	798		0	1,800	4,458	3,630
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
TOTAL PROGRAM	3,490	4,598	0	2,000	0	0	0	0	0	798		0	1,800	4,458	3,630

### FY 2001 Request Agency Goal Totals

Econ Growth	2,000
Democracy	1,800
HCD	0
PHN	798
Environment	0
GCC (from all Goals)	0

### FY 2001 Account Distribution (DA only)

DA Program Total	3,800
CSD Program Total	798
<b>TOTAL</b>	<b>4,598</b>

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2002 Budget Request by Program/Country

Fiscal Year: 2002  
Approp: AEEB  
Scenario:

Program/Country: USAID/GUYANA

FY 2002 Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2002
SO 1: Expanded Economic Opportunities for the Urban and Rural Poor															
Bilateral	1,932	1,600		1,600				0						2,100	1,432
Field Spt		0												0	0
	1,932	1,600	0	1,600	0	0	0	0	0	0	0	0	0	2,100	1,432
SO 2: More Responsive and Participatory Governance and Rule of Law															
Bilateral	1,400	1,600											1,600	2,000	1,000
Field Spt		0												0	0
	1,400	1,600	0	0	0	0	0	0	0	0	0	0	1,600	2,000	1,000
SPO 3: Improved HIV/AIDS awareness, knowledge and applied prevention strategies															
Bilateral	298	1,000								1,000				975	323
Field Spt		0												0	0
	298	1,000	0	0	0	0	0	0	0	1,000	0	0	0	975	323
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Bilateral	3,630	4,200	0	1,600	0	0	0	0	0	1,000		0	1,600	5,075	2,755
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	<b>3,630</b>	<b>4,200</b>	<b>0</b>	<b>1,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>1,600</b>	<b>5,075</b>	<b>2,755</b>

### FY 2002 Request Agency Goal Totals

Econ Growth	1,600
Democracy	1,600
HCD	0
PHN	1,000
Environment	0
GCC (from all Goals)	0

### FY 2002 Account Distribution (DA only)

DA Program Total	3,200
CSD Program Total	1,000
<b>TOTAL</b>	<b>4,200</b>

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2003 Scenario A Budget Request by Program/Country

Fiscal Year: 2003 Scenario A Program/Country:  
 Approp: AEED  
 Scenario:

FY 2003 Scenario A Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2003 Scenario A
SO 1: Expanded Economic Opportunities for the Urban and Rural Poor															
Bilateral	1,432	336		336				0						1,768	0
Field Spt	0	0												0	0
	1,432	336	0	336	0	0	0	0	0	0		0	0	1,768	0
SO 2: More Responsive and Participatory Governance and Rule of Law															
Bilateral	1,000	1,094											1,094	2,000	94
Field Spt	0	0												0	0
	1,000	1,094	0	0	0	0	0	0	0	0		0	1,094	2,000	94
SPO 3: Improved HIV/AIDS awareness, knowledge and applied prevention strategies															
Bilateral	323	1,000								1,000				1,000	323
Field Spt	0	0												0	0
	323	1,000	0	0	0	0	0	0	0	1,000		0	0	1,000	323
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	2,755	2,430	0	336	0	0	0	0	0	1,000		0	1,094	4,768	417
Total Field Support	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGRAM</b>	<b>2,755</b>	<b>2,430</b>	<b>0</b>	<b>336</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>		<b>0</b>	<b>1,094</b>	<b>4,768</b>	<b>417</b>

### FY 2003 Scenario A Request Agency Goal Totals

Econ Growth	336
Democracy	1,094
HCD	0
PHN	1,000
Environment	0
GCC (from all Goals)	0

### FY 2003 Scenario A Account Distribution (DA only)

DA Program Total	1,430
CSD Program Total	1,000
<b>TOTAL</b>	<b>2,430</b>

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)

Prepare one set of tables for each appropriation Account

Tables for DA and CSD may be combined on one table.

For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

## FY 2003 Scenario B Budget Request by Program/Country

Fiscal Year: 2003 Scenario B      Program/Country: USAID/GUYANA  
 Approp: AEED  
 Scenario:

FY 2003 Scenario B Request															
S.O. # , Title	Starting Pipeline	Total	Agri-culture	Other Economic Growth	Children's Basic Education (*)	Other HCD	Population	Child Survival & Maternal Health (*)	Other Infectious Diseases (*)	HIV/AIDS (*)	Vulnerable Children (*)	Environ	D/G	Est. S.O. Expenditures	Est. S.O. Pipeline End of 2003 Scenario B
SO 1: Expanded Economic Opportunities for the Urban and Rural Poor															
Bilateral	1,432	336		336				0						1,768	0
Field Spt		0													0
	1,432	336	0	336	0	0	0	0	0	0		0	0	1,768	0
SO 2: More Responsive and Participatory Governance and Rule of Law															
Bilateral	1,000	1,094											1,094	2,000	94
Field Spt		0													0
	1,000	1,094	0	0	0	0	0	0	0	0		0	1,094	2,000	94
SPO 3: 504-003 Improved HIV/AIDS awareness, knowledge and applied prevention strategies															
Bilateral	323	1,150								1,150				1,100	373
Field Spt		0													0
	323	1,150	0	0	0	0	0	0	0	1,150		0	0	1,100	373
SO 4:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 5:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 6:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 7:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
SO 8:															
Bilateral		0													0
Field Spt		0													0
	0	0	0	0	0	0	0	0	0	0		0	0	0	0
Total Bilateral	2,755	2,580	0	336	0	0	0	0	0	1,150		0	1,094	4,868	467
Total Field Supp	0	0	0	0	0	0	0	0	0	0		0	0	0	0
<b>TOTAL PROGR</b>	<b>2,755</b>	<b>2,580</b>	<b>0</b>	<b>336</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,150</b>		<b>0</b>	<b>1,094</b>	<b>4,868</b>	<b>467</b>

FY 2003 Scenario B Request Agency Goal Totals	
Econ Growth	336
Democracy	1,094
HCD	0
PHN	1,150
Environment	0
GCC (from all Goals)	0

FY 2003 Scenario B Account Distribution (DA only)	
DA Program Total	1,430
CSD Program Total	1,150
<b>TOTAL</b>	<b>2,580</b>

Prepare one set of tables for each Fiscal Year (FY2001, FY2002, FY2003)  
 Prepare one set of tables for each appropriation Account  
 Tables for DA and CSD may be combined on one table.  
 For the DA/CSD Table, columns marked with (\*) will be funded from the CSD Account.

### Washington and Overseas Workforce Tables

Org: USAID/Guyana End of year On-Board								Total SO/SpO	Org. Mgmt.	Fin. Mgmt	Admin. Mgmt	Con- tract	Legal	All Other	Total Mgmt.	Total Staff
<b>FY 2002 Target</b>	SO 1	SO 2	SO 3	SO 4	SO 5	SpO1	SpO2									
<b>OE Funded: 1/</b>																
U.S. Direct Hire								0	1						1	1
Other U.S. Citizens								0			1				1	1
FSN/TCN Direct Hire								0							0	0
Other FSN/TCN								0			2				2	2
Subtotal	0	0	0	0	0	0	0	0	1	0	3	0	0	0	4	4
<b>Program Funded 1/</b>																
U.S. Citizens								2							0	2
FSNs/TCNs								2							0	2
Subtotal	1	2	1	0	0	0	0	4	0	0	1	0	0	0	1	5
Total Direct Workforce	1	2	1	0	0	0	0	4	1	0	4	0	0	0	5	9
TAACS								0							0	0
Fellows								0							0	0
IDIs								0							0	0
Subtotal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL WORKFORCE</b>	1	2	1	0	0	0	0	4	1	0	4	0	0	0	5	9



### Washington and Overseas Workforce Tables

Org: USAID/Guyana End of year On-Board								Total SO/SpO Staff	Org. Mgmt.	Fin. Mgmt	Admin. Mgmt	Con- tract	Legal	All Other	Total Mgmt.	Total Staff
<b>FY 2003 Target</b>	SO 1	SO 2	SO 3	SO 4	SO 5	SpO1	SpO2									
<b>OE Funded: 1/</b>																
U.S. Direct Hire								0	1						1	1
Other U.S. Citizens								0			1				1	1
FSN/TCN Direct Hire								0							0	0
Other FSN/TCN								0			2				2	2
Subtotal	0	0	0	0	0	0	0	0	1	0	3	0	0	0	4	4
<b>Program Funded 1/</b>																
U.S. Citizens								2							0	2
FSNs/TCNs	1	1						2			1				1	3
Subtotal	1	2	1	0	0	0	0	4	0	0	1	0	0	0	1	5
Total Direct Workforce	1	2	1	0	0	0	0	4	1	0	4	0	0	0	5	9
TAACS								0							0	0
Fellows								0							0	0
IDIs								0							0	0
Subtotal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL WORKFORCE	1	2	1	0	0	0	0	4	1	0	4	0	0	0	5	9

### Washington and Overseas Workforce Tables

Org: USAID/Guyana End of year On-Board								Total SO/SpO Staff	Org. Mgmt.	Fin. Mgmt	Admin. Mgmt	Con- tract	Legal	All Other	Total Mgmt.	Total Staff
<b>FY 2003 Request</b>	SO 1	SO 2	SO 3	SO 4	SO 5	SpO1	SpO2									
<b>OE Funded: 1/</b>																
U.S. Direct Hire								0	1						1	1
Other U.S. Citizens								0			1				1	1
FSN/TCN Direct Hire								0							0	0
Other FSN/TCN								0			2				2	2
Subtotal	0	0	0	0	0	0	0	0	1	0	3	0	0	0	4	4
<b>Program Funded 1/</b>																
U.S. Citizens								2							0	2
FSNs/TCNs	1	1						2							0	2
Subtotal	1	2	1	0	0	0	0	4	0	0	1	0	0	0	1	5
Total Direct Workforce	1	2	1	0	0	0	0	4	1	0	4	0	0	0	5	9
TAACS								0							0	0
Fellows								0							0	0
IDIs								0							0	0
Subtotal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL WORKFORCE	1	2	1	0	0	0	0	4	1	0	4	0	0	0	5	9

**OPERATING EXPENSES**

<b>Org. Title: USAID/Guyana</b>		<b>FY 2001 Estimate</b>			<b>FY 2002 Target</b>			<b>FY 2003 Target</b>			<b>FY 2003 Request</b>		
<b>Org. No: 504</b>		<b>Dollars</b>	<b>TF</b>	<b>Total</b>	<b>Dollars</b>	<b>TF</b>	<b>Total</b>	<b>Dollars</b>	<b>TF</b>	<b>Total</b>	<b>Dollars</b>	<b>TF</b>	<b>Total</b>
<b>OC</b>													
11.1	Personnel compensation, full-time permanent	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.1	Base Pay & pymt. for annual leave balances - FNDH			0.0			0.0			0.0			0.0
	Subtotal OC 11.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11.3	Personnel comp. - other than full-time permanent	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.3	Base Pay & pymt. for annual leave balances - FNDH			0.0			0.0			0.0			0.0
	Subtotal OC 11.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11.5	Other personnel compensation	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.5	USDH			0.0			0.0			0.0			0.0
11.5	FNDH			0.0			0.0			0.0			0.0
	Subtotal OC 11.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11.8	Special personal services payments	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
11.8	USPSC Salaries	41.5		41.5	54.7		54.7	52.3		52.3	52.3		52.3
11.8	FN PSC Salaries	17.1		17.1	19.0		19.0	21.0		21.0	21.0		21.0
11.8	IPA/Details-In/PASAs/RSSAs Salaries			0.0			0.0			0.0			0.0
	Subtotal OC 11.8	58.6	0.0	58.6	73.7	0.0	73.7	73.3	0.0	73.3	73.3	0.0	73.3
12.1	Personnel benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	USDH benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	Educational Allowances			0.0	14.0		14.0	14.0		14.0	14.0		14.0
12.1	Cost of Living Allowances			0.0			0.0			0.0			0.0
12.1	Home Service Transfer Allowances			0.0	0.7		0.7			0.0			0.0
12.1	Quarters Allowances			0.0			0.0			0.0			0.0
12.1	Other Misc. USDH Benefits			0.0			0.0			0.0			0.0
12.1	FNDH Benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	* Payments to FSN Voluntary Separation Fund - FNDH			0.0			0.0			0.0			0.0
12.1	Other FNDH Benefits			0.0			0.0			0.0			0.0
12.1	US PSC Benefits	20.0		20.0	27.0		27.0	28.0		28.0	28.0		28.0
12.1	FN PSC Benefits	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
12.1	* Payments to FSN Voluntary Separation Fund - FN PSC			0.0			0.0			0.0			0.0
12.1	Other FN PSC Benefits	6.5		6.5	6.5		6.5	7.0		7.0	7.0		7.0
12.1	IPA/Detail-In/PASA/RSSA Benefits			0.0			0.0			0.0			0.0
	Subtotal OC 12.1	26.5	0.0	26.5	48.2	0.0	48.2	49.0	0.0	49.0	49.0	0.0	49.0
13.0	Benefits for former personnel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	FNDH	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	Severance Payments for FNDH			0.0			0.0			0.0			0.0
13.0	Other Benefits for Former Personnel - FNDH			0.0			0.0			0.0			0.0

**OPERATING EXPENSES**

<b>Org. Title: USAID/Guyana</b>		<b>FY 2001 Estimate</b>			<b>FY 2002 Target</b>			<b>FY 2003 Target</b>			<b>FY 2003 Request</b>		
<b>Org. No: 504</b>		<b>Dollars TF Total</b>			<b>Dollars TF Total</b>			<b>Dollars TF Total</b>			<b>Dollars TF Total</b>		
<b>OC</b>													
13.0	FN PSCs	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
13.0	Severance Payments for FN PSCs			0.0			0.0			0.0			0.0
13.0	Other Benefits for Former Personnel - FN PSCs			0.0			0.0			0.0			0.0
	Subtotal OC 13.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
21.0	Travel and transportation of persons	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Training Travel	3.0		3.0	3.0		3.0	4.0		4.0	4.0		4.0
21.0	Mandatory/Statutory Travel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Post Assignment Travel - to field			0.0	2.4		2.4			0.0			0.0
21.0	Assignment to Washington Travel			0.0	2.4		2.4			0.0			0.0
21.0	Home Leave Travel	2.2		2.2			0.0			0.0			0.0
21.0	R & R Travel			0.0			0.0	2.2		2.2	2.2		2.2
21.0	Education Travel			0.0			0.0			0.0			0.0
21.0	Evacuation Travel	2.0		2.0	2.0		2.0	2.0		2.0	2.0		2.0
21.0	Retirement Travel			0.0			0.0			0.0			0.0
21.0	Pre-Employment Invitational Travel			0.0			0.0			0.0			0.0
21.0	Other Mandatory/Statutory Travel			0.0			0.0			0.0			0.0
21.0	Operational Travel	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
21.0	Site Visits - Headquarters Personnel	6.1		6.1	6.0		6.0	8.0		8.0	8.0		8.0
21.0	Site Visits - Mission Personnel	2.0		2.0	2.0		2.0	3.0		3.0	3.0		3.0
21.0	Conferences/Seminars/Meetings/Retreats	6.6		6.6	6.6		6.6	6.0		6.0	6.0		6.0
21.0	Assessment Travel			0.0			0.0			0.0			0.0
21.0	Impact Evaluation Travel			0.0			0.0			0.0			0.0
21.0	Disaster Travel (to respond to specific disasters)			0.0			0.0			0.0			0.0
21.0	Recruitment Travel			0.0			0.0			0.0			0.0
21.0	Other Operational Travel	5.5		5.5	5.5		5.5	6.0		6.0	6.0		6.0
	Subtotal OC 21.0	27.4	0.0	27.4	29.9	0.0	29.9	31.2	0.0	31.2	31.2	0.0	31.2
22.0	Transportation of things	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
22.0	Post assignment freight			0.0	24.0		24.0			0.0			0.0
22.0	Home Leave Freight	0.7		0.7			0.0			0.0			0.0
22.0	Retirement Freight			0.0			0.0			0.0			0.0
22.0	Transportation/Freight for Office Furniture/Equip.	1.9		1.9	3.0		3.0	2.0		2.0	2.0		2.0
22.0	Transportation/Freight for Res. Furniture/Equip.	0.3		0.3	5.0		5.0	2.0		2.0	2.0		2.0
	Subtotal OC 22.0	2.9	0.0	2.9	32.0	0.0	32.0	4.0	0.0	4.0	4.0	0.0	4.0
23.2	Rental payments to others	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
23.2	Rental Payments to Others - Office Space	12.2		12.2	36.0		36.0			0.0			0.0
23.2	Rental Payments to Others - Warehouse Space			0.0			0.0			0.0			0.0
23.2	Rental Payments to Others - Residences	24.0		24.0	24.0		24.0	24.0		24.0	24.0		24.0

**OPERATING EXPENSES**

<b>Org. Title: USAID/Guyana</b>												
<b>Org. No: 504</b>												
OC	FY 2001 Estimate			FY 2002 Target			FY 2003 Target			FY 2003 Request		
	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
Subtotal OC 23.2	36.2	0.0	36.2	60.0	0.0	60.0	24.0	0.0	24.0	24.0	0.0	24.0
23.3 Communications, utilities, and miscellaneous charges	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
23.3 Office Utilities	21.0		21.0	21.6		21.6			0.0			0.0
23.3 Residential Utilities	8.0		8.0	10.0		10.0	10.5		10.5	10.5		10.5
23.3 Telephone Costs	6.8		6.8	7.0		7.0	8.0		8.0	8.0		8.0
23.3 IT Software Leases			0.0			0.0			0.0			0.0
23.3 IT Hardware Lease			0.0			0.0			0.0			0.0
23.3 Commercial Time Sharing			0.0			0.0			0.0			0.0
23.3 Postal Fees (Other than APO Mail)			0.0			0.0			0.0			0.0
23.3 Other Mail Service Costs			0.0			0.0			0.0			0.0
23.3 Courier Services	0.8		0.8	0.8		0.8	0.8		0.8	0.8		0.8
Subtotal OC 23.3	36.6	0.0	36.6	39.4	0.0	39.4	19.3	0.0	19.3	19.3	0.0	19.3
24.0 Printing and Reproduction	0.3		0.3	0.3		0.3	0.3		0.3	0.3		0.3
Subtotal OC 24.0	0.3		0.3	0.3	0.0	0.3	0.3	0.0	0.3	0.3	0.0	0.3
25.1 Advisory and assistance services	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.1 Studies, Analyses, & Evaluations			0.0			0.0			0.0			0.0
25.1 Management & Professional Support Services			0.0			0.0			0.0			0.0
25.1 Engineering & Technical Services			0.0			0.0			0.0			0.0
Subtotal OC 25.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
25.2 Other services	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.2 Office Security Guards	36.0		36.0	36.8		36.8			0.0			0.0
25.2 Residential Security Guard Services	23.4		23.4	24.6		24.6	25.5		25.5	25.5		25.5
25.2 Official Residential Expenses			0.0			0.0			0.0			0.0
25.2 Representation Allowances	0.2		0.2	0.2		0.2	0.2		0.2	0.2		0.2
25.2 Non-Federal Audits			0.0			0.0			0.0			0.0
25.2 Grievances/Investigations			0.0			0.0			0.0			0.0
25.2 Insurance and Vehicle Registration Fees			0.0			0.0			0.0			0.0
25.2 Vehicle Rental			0.0			0.0			0.0			0.0
25.2 Manpower Contracts			0.0			0.0			0.0			0.0
25.2 Records Declassification & Other Records Services			0.0			0.0			0.0			0.0
25.2 Recruiting activities			0.0			0.0			0.0			0.0
25.2 Penalty Interest Payments			0.0			0.0			0.0			0.0
25.2 Other Miscellaneous Services	2.7		2.7	2.7		2.7	2.7		2.7	2.7		2.7
25.2 Staff training contracts			0.0			0.0			0.0			0.0
25.2 IT related contracts			0.0			0.0			0.0			0.0
Subtotal OC 25.2	62.3	0.0	62.3	64.3	0.0	64.3	28.4	0.0	28.4	28.4	0.0	28.4

**OPERATING EXPENSES**

<b>Org. Title: USAID/Guyana</b>		<b>FY 2001 Estimate</b>			<b>FY 2002 Target</b>			<b>FY 2003 Target</b>			<b>FY 2003 Request</b>		
<b>Org. No: 504</b>		<b>Dollars</b>	<b>TF</b>	<b>Total</b>	<b>Dollars</b>	<b>TF</b>	<b>Total</b>	<b>Dollars</b>	<b>TF</b>	<b>Total</b>	<b>Dollars</b>	<b>TF</b>	<b>Total</b>
<b>OC</b>													
25.3	Purchase of goods and services from Government accounts	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.3	ICASS	17.0		17.0	18.0		18.0	60.0		60.0	60.0		60.0
25.3	All Other Services from Other Gov't. accounts			0.0			0.0			0.0			0.0
	Subtotal OC 25.3	17.0	0.0	17.0	18.0	0.0	18.0	60.0	0.0	60.0	60.0	0.0	60.0
25.4	Operation and maintenance of facilities	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.4	Office building Maintenance	7.5		7.5	4.0		4.0			0.0			0.0
25.4	Residential Building Maintenance	3.7		3.7	3.8		3.8	4.0		4.0	4.0		4.0
	Subtotal OC 25.4	11.2	0.0	11.2	7.8	0.0	7.8	4.0	0.0	4.0	4.0	0.0	4.0
25.6	Medical Care	0.5		0.5	0.5		0.5	0.5		0.5	0.5		0.5
	Subtotal OC 25.6	0.5	0.0	0.5	0.5	0.0	0.5	0.5	0.0	0.5	0.5	0.0	0.5
25.7	Operation/maintenance of equipment & storage of goods	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
25.7	IT and telephone operation and maintenance costs	0.8		0.8	1.0		1.0	1.0		1.0	1.0		1.0
25.7	Storage Services			0.0			0.0			0.0			0.0
25.7	Office Furniture/Equip. Repair and Maintenance	4.0		4.0	1.0		1.0	2.0		2.0	2.0		2.0
25.7	Vehicle Repair and Maintenance	3.0		3.0	3.0		3.0	3.0		3.0	3.0		3.0
25.7	Residential Furniture/Equip. Repair and Maintenance	1.5		1.5	2.5		2.5	2.5		2.5	2.5		2.5
	Subtotal OC 25.7	9.3	0.0	9.3	7.5	0.0	7.5	8.5	0.0	8.5	8.5	0.0	8.5
25.8	Substance & spt. of persons (by contract or Gov't.)			0.0			0.0			0.0			0.0
	Subtotal OC 25.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
26.0	Supplies and materials	6.0		6.0	4.5		4.5	6.0		6.0	6.0		6.0
	Subtotal OC 26.0	6.0	0.0	6.0	4.5	0.0	4.5	6.0	0.0	6.0	6.0	0.0	6.0
31.0	Equipment	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		
31.0	Purchase of Residential Furniture/Equip.	2.6		2.6	10.5		10.5	2.5		2.5	2.5		2.5
31.0	Purchase of Office Furniture/Equip.	3.0		3.0	12.0		12.0	16.0		16.0	20.0		20.0
31.0	Purchase of Vehicles	30.0		30.0			0.0			0.0			0.0
31.0	Armoring of Vehicles			0.0			0.0			0.0			0.0
31.0	Purchase of Printing/Graphics Equipment			0.0	1.0		1.0	1.0		1.0	1.0		1.0
31.0	IT Hardware purchases	4.6		4.6	6.0		6.0	4.0		4.0	8.0		8.0
31.0	IT Software purchases			0.0	2.0		2.0	3.0		3.0	4.0		4.0
	Subtotal OC 31.0	40.2	0.0	40.2	31.5	0.0	31.5	26.5	0.0	26.5	35.5	0.0	35.5
32.0	Lands and structures	Do not enter data on this line			Do not enter data on this line			Do not enter data on this line			Do not enter data on this line		

OPERATING EXPENSES

Org. Title: USAID/Guyana													
Org. No: 504		FY 2001 Estimate			FY 2002 Target			FY 2003 Target			FY 2003 Request		
OC		Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total	Dollars	TF	Total
32.0	Purchase of Land & Buildings (& bldg. construction)			0.0			0.0			0.0			0.0
32.0	Purchase of fixed equipment for buildings			0.0			0.0			0.0			0.0
32.0	Purchase of fixed security equipment for buildings			0.0			0.0			0.0			0.0
32.0	Building Renovations/Alterations - Office			0.0			0.0			0.0			0.0
32.0	Building Renovations/Alterations - Residential			0.0			0.0			0.0			0.0
	Subtotal OC 32.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
42.0	Claims and indemnities			0.0			0.0			0.0			0.0
	Subtotal OC 42.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
TOTAL BUDGET		335.0	0.0	335.0	417.6	0.0	417.6	335.0	0.0	335.0	343.5	0.0	343.5

**Additional Mandatory Information**

**Dollars Used for Local Currency Purchases**

**Exchange Rate Used in Computations**

\_\_\_\_\_  
180

\_\_\_\_\_  
180

\_\_\_\_\_  
180

180

\* If data is shown on either of these lines, you MUST submit the form showing deposits to and withdrawals from the FSN Voluntary Separation Fund.  
On that form, OE funded deposits must equal:

0.0

0.0

0.0

## **SUPPLEMENTAL INFORMATION ANNEXES**

### **A. Environmental Impact**

USAID/Guyana does not anticipate any new or amended initial environmental examinations (IEEs) or environmental assessments in this coming year. The Mission's two SOs and SPO and related activities are in compliance with previously approved IEEs.

### **B: Part A. Results Framework**

#### **SO 1: Expanded Economic Opportunities for the Urban and Rural Poor**

- IR 1: Increased capacity to Implement Economic Policy for Growth with Equity
  - IR 1.1: Strengthened Analytical Capacity of Public Sector
- IR 2: Improved Climate for Private Investment
  - IR 2.1: Trade Policies and Practices Conformed to International Norms
    - IR 2.1.1: Groundwork for FTAA Completed
  - IR 2.2: Marketing/Investment Information Widely Available to Producers/Investors.
  - IR 2.3: Effective Application of Commercial/Investment Laws and Regulations.
    - IR 2.3.1: Laws Constraining Private Investment Reformed and Widely Disseminated
- IR 3: Strengthened Capacity of Private Sector to Influence Public Policy
  - IR 3.1: Private/Public Sector Partnership created
  - IR 3.2: Strengthened Private Sector Organizations
- IR 1.4: Increased Services Available to Support Small and Microenterprises

#### **SO 2: More Responsive and Participatory Governance and Rule of Law**

- IR 1: Improved & more informed law-making & regulatory process
  - IR 1.1: Increased technical capacity for law-making & regulations
  - IR 1.2: Increased public debate of issues
    - IR 1.2.1: More informed citizens
    - IR 1.2.2: Citizens provide input in the law-making process
- IR 2: Increased capacity to adjudicate cases in a timely manner
  - IR 2.1: More efficient judicial processes
  - IR 2.2: ADR capacity established
  - IR 2.3: Strengthened management capacity of courts
    - IR 2.3.1: Court registry systems strengthened
- IR 3: Sustained institutional capacity to conduct free and fair elections
  - IR 3.1: Free & fair elections (USAID/other donors) both local & national
- IR 4: Target CSOs influence public policy
  - IR 4.1: Target CSOs
    - IR 4.1.1: Increased organizational capacity of CSOs (financial, mgt)



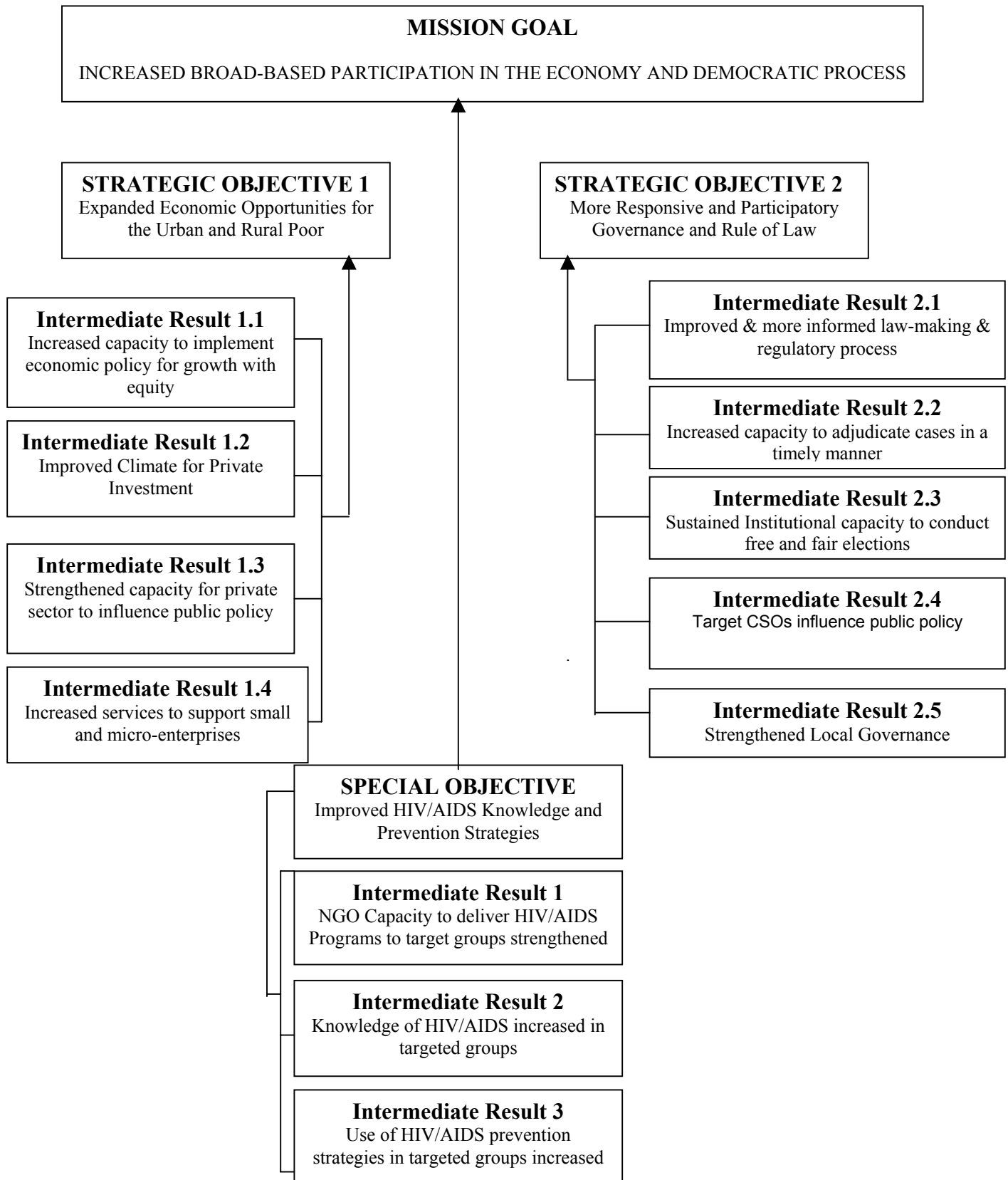
- IR 4.2: More informative media discussion of public policy issues
- IR 5: Strengthened local governance
  - IR 5.1: Capacity of local government to respond to communities increased
    - IR 5.1.1: Role of local government is defined & rationalized
    - IR 5.1.2: Dialogue promoted between local government entities affected communities

**SPO: Improved Awareness, Knowledge and Applied Prevention Strategies**

- IR 1: NGO Capacity to Deliver HIV/AIDS programs to targeted groups strengthened
  - IR 1.1: Institutional Capacity of targeted NGOs strengthened
  - IR 1.2: HIV/AIDS technical capacity of targeted NGOs strengthened
  - IR 1.3: Alliances and active collaboration among NGOs working on HIV/AIDS establishment
- IR 2: Knowledge of HIV/AIDS increased in targeted groups
  - IR 2.1: Knowledge of HIV prevention methods increased
  - IR 2.2: Common local misconceptions about AIDS reduced
  - IR 2.3: Knowledge of places to seek HIV/AIDS/STI services, information and VCT\* increased
- IR 3: Use of HIV/AIDS prevention strategies in targeted groups increased
  - IR: 3.1: Non-governmental distribution points for condoms increased
  - IR: 3.2: Condom use at last premarital sex in targeted groups increased
  - IR: 3.3: Young people in targeted groups having premarital sex in the last 12 months
  - IR: 3.4: Men and women from targeted groups seeking treatment for STIs

\*VCT - Voluntary Counseling & Testing

## USAID/Guyana Strategic Framework



## Information Annex Topic: Institutional and organizational development

**What the information annex will be used for:** prepare the cross-cutting theme chapter of the FY 2000 Performance Overview. The 2000 revision of the Agency Strategic Plan includes five cross-cutting themes in addition to the six Agency goals and the management goal. It also includes a commitment to report on one of the themes in depth in the Performance Overview each year. Institutional and organizational development has been chosen as the theme to be reported on in the 2000 Performance Overview.

The Performance Overview chapter aims to document the following points, based on the information requested:

- \* support for institutional and organizational development is systematically programmed in results frameworks for the majority of Agency OUs;
- \* support for institutional and organizational development systematically cross-cuts Agency goal areas in OU programs;
- \* institutional and organizational development support is provided to public sector, private for-profit and private non-profit organizations consistent with program objectives;
- \* a variety of types of capacity-building (e.g., financial accountability and sustainability, management and

**Guidelines for Identifying Institutional Capacity Development.** An institutional development IR should contain two elements: (1) the name of the overarching institution concerned and (2) the change taking place. IRs Institutions are defined as the "rules of the game" and the measures for enforcing those rules. In other words, for our purposes, institutions refer to the broad political and economic context within which development processes take place. These include policies, laws, regulations, and judicial practices. They also refer to less tangible practices like corruption, presence or lack of transparency and accountability. The rules and norms we are concerned with are political and economic, not social. Not every IR about policy is to be called institutional development. If the IR is about adopting/implementing a specific policy, it is not institutional development-- it falls under the goal area for the sector it addresses. Include only IRs about changing the

**Guideline for Identifying Organizational Capacity Development IRs.** The IR should have these elements: (1) It must name or allude to a specific organization or type of organization (an organization is a group of individuals bound by some common purpose to achieve objectives) and (2) it has to how or what action is being done to develop the organization.

Verification	Objective ID	IR No.	IR name	Indicators	Public sector	Private for profit	Private non-profit
Y	504-001	IR 1.1	Increased capacity to implement economic policy for growth with equity	Information technology tools are utilized	Y	N	N
Y	504-001	IR 1.2	Improved climate for private investment	Improved application of commercial/investment regulations and	Y	N	N
Y	504-001	IR 1.2.1	Trade policies and practices conform to international norms	Percent of WTO obligations met	Y	N	N
Y	504-001	IR 1.3.1	Private/public sector partnership created	Number of advocacy campaigns	Y	Y	N
Y	504-001	IR 1.3.2	Strengthened private sector organizations	Increased membership in PSOs	N	Y	N
Y	504-001	IR 1.4	Increased services available to SMEs	Number of loans disbursed	N	N	Y
Y	504-002	IR 2.1	Improved and more informed law-making and regulatory process	% bill becoming law involving public	Y		
Y	504-002	IR 2.1.1	Increased technical capacity for law-making and regulations	% bills involving technical research inputs	Y		
Y	504-002	IR 2.2	Increased capacity to adjudicate cases in a timely manner	ave. time from filing to disposition	Y		
Y	504-002	IR 2.2.1	More efficient judicial processes	rules of procedure amended, code of conduct established	Y		
Y	504-002	IR 2.2.2	ADR capacity established	number of alternative for a established	Y		
Y	504-002	IR 2.2.3	Strengthened management capacity of courts	management reports used to resolve administrative problems	Y		
Y	504-002	IR 2.3	Sustained capacity to conduct free/fair elections	percentage of election costs borne by GOG	Y		
Y	504-002	IR 2.3.1	Elections Commission institutionalized	Constitution, election law amended, annual appropriation provided	Y		
Y	504-002	IR 2.3.2	Commission capacity enhanced	Institutional performance index	Y		
Y	504-002	IR 2.4	Capacity to advocate increased	Number of advocacy campaigns			Y
Y	504-002	IR 2.4.1	Networking increased	Number of joint activities undertaken			Y
Y	504-002	IR 2.4.2	Analytical capacity increased	Number of campaigns based on empirical opinion research			Y
Y	504-002	IR 2.5	Strengthened local governance	local policy responds to citizen concerns	Y		
Y	504-002	IR 2.5.1	Capacity of local government to respond to communities increased	increase in public service expenditures	Y		
Y	504-003	IR 3.1	NGO capacity to deliver HIV/AIDS programs to targeted groups strengthened	Scaled Capacity Index		Y	
Y	504-003	IR 3.1.1	Institutional capacity of targeted NGOs strengthened	Scaled Capacity Index		Y	
Y	504-003	IR 3.1.2	HIV/AIDS technical capacity of targeted NGOs strengthened	Scaled Capacity Index		Y	
Y	504-003	IR 3.1.3	Alliances and active collaboration among NGOs working on HIV/AIDS established	Qualitative Measurement of reporting activity collaboration and communication		Y	